

## In-Year Report of the Municipality

Prepared in terms of the Local Government: Municipal Finance Management Act (56 of 2003); Municipal Budget and Reporting Regulations<sup>4</sup> Government Gazette 32141,  
17 May 2009

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SECT 72 - MID-YEAR BUDGET AND PERFORMANCE  
ASSESSMENT  
JULY 2015 TO DECEMBER 2015

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## Legislative Framework

This report has been prepared in terms of the following enabling legislation.

### The Municipal Finance Management Act-Number 56 of 2003

#### Section 72: Mid-Year Budget and Performance Assessment

- (1) The accounting officer of a municipality must by 25 January of each year—
- (a) assess the performance of the municipality during the first half of the financial year, taking into account—
- (i) the monthly statements referred to in section 71 for the first half of the financial year;
- (ii) the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) the past year's annual report, and progress on resolving problems identified in the annual report and
- (iv) the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and
- (b) submit a report on such assessment to—
- (i) the mayor of the municipality; (ii) the National Treasury; and
- (iii) the relevant provincial treasury.
- (2) The statement referred to in section 71(1) for the sixth month of a financial year may be incorporated into the report referred to in subsection (10) of this section.
- (3) The accounting officer must, as part of the review—
- (a) make recommendations as to whether an adjustments budget is necessary; and
- (b) recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Reports on failure to adopt or implement budget-related and other policies

#### Section 54: Budgetary control and early identification of financial problems

- (1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must—
- (a) consider the statement or report;
- (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
- (d) issue any appropriate instructions to the accounting officer to ensure—
- (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and
- (ii) that spending of funds and revenue collection proceed in accordance with the budget

- (e) identify any financial problems facing the municipality, including any emerging or impending financial problems; and
  - (f) in the case of a section 72 report, submit the report to the council by 31 January of each year.
- (2) If the municipality faces any serious financial problems, the mayor must—
- (a) promptly respond to and initiate any remedial or corrective steps proposed by the accounting officer to deal with such problems, which may include—(i) steps to reduce spending when revenue is anticipated to be less than projected in the municipality's approved budget;
  - (ii) the tabling of an adjustments budget or
  - (iii) steps in terms of Chapter 13; and
- (b) alert the council and the MEC for local government in the province to those problems.
- (3) The mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.

## **Local Government: Municipal Finance Management Act,2003**

### **Municipal Budget and Reporting Regulations**

#### **Format of a mid-year budget and performance assessment**

33. A mid-year budget and performance assessment of a municipality referred to in section 72 of the Act must be in a format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

#### **Publication of mid-year budget and performance assessments**

- 34.(1) Within five working days of 25 January each year the municipal manager must make the mid-year budget and performance assessment public by placing it on the municipal website.
- (2) The municipal manager must make public any other information that the municipal council considers appropriate to facilitate public awareness of the mid-year budget and performance assessment, including—
- (a) summaries in alternate languages predominant in the community, and
  - (b) information relevant to each ward in the municipality.

#### **Submission of mid-year budget and performance assessments**

35. The Municipal Manager must submit to the National Treasury and the relevant Provincial Treasury, in both printed and electronic form –
- (a) the mid-year budget and performance assessment by 25 January of each year; and
  - (b) any other information relating to the mid-year budget and performance assessments as may be required by the National Treasury.

## PART 1 MID- YEAR BUDGET AND PERFORMANCE ASSESSMENT

This report has been prepared in terms of the Local Government: Municipal Finance Management Act Number 56 of 2003: Municipal Budget and Reporting Regulations, Government Gazette 32141, 17 April 2009.

### Section 1-Mayors Report

#### Mayor's report

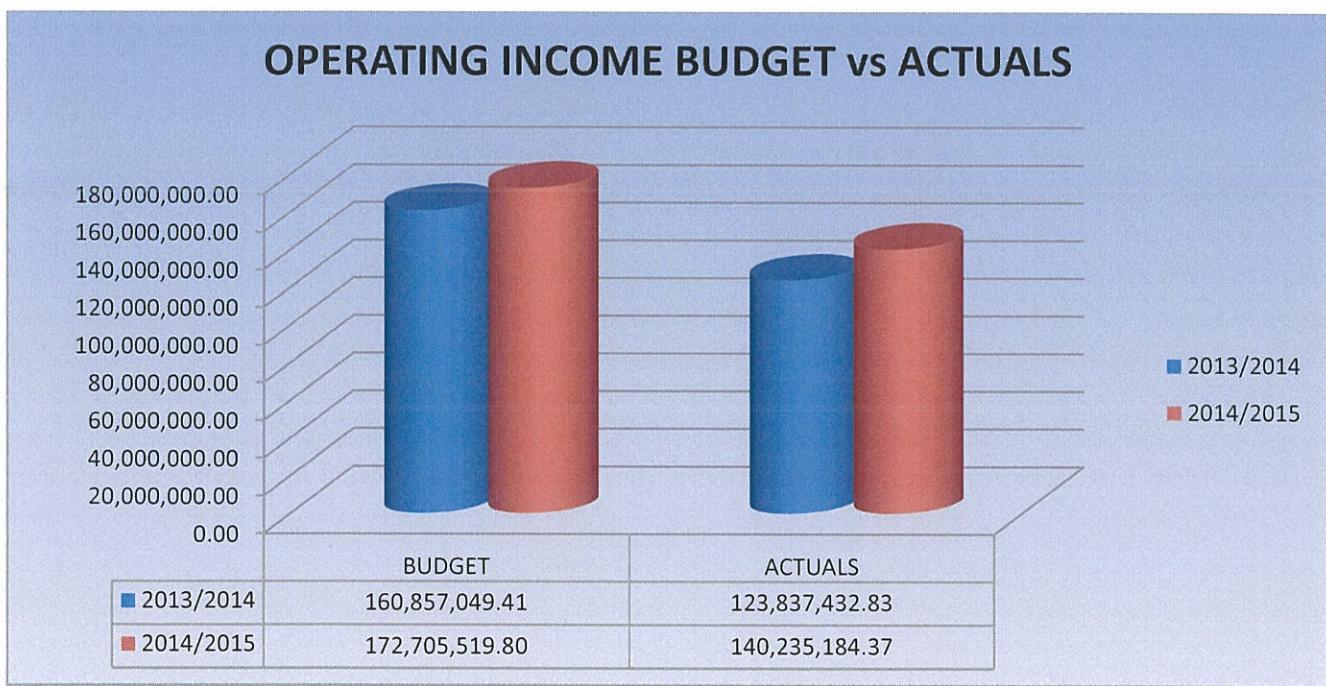
For the mid-year budget and performance assessment, the mayor's report must also provide \_

- (a) a summary of the past year's annual report, and progress on resolving problems identified in the annual report and the audit report;
- (b) a summary of any potential impact of the national adjustments budget and the relevant provincial
- (c) a recommendation as to whether an adjustments budget for the municipality is necessary

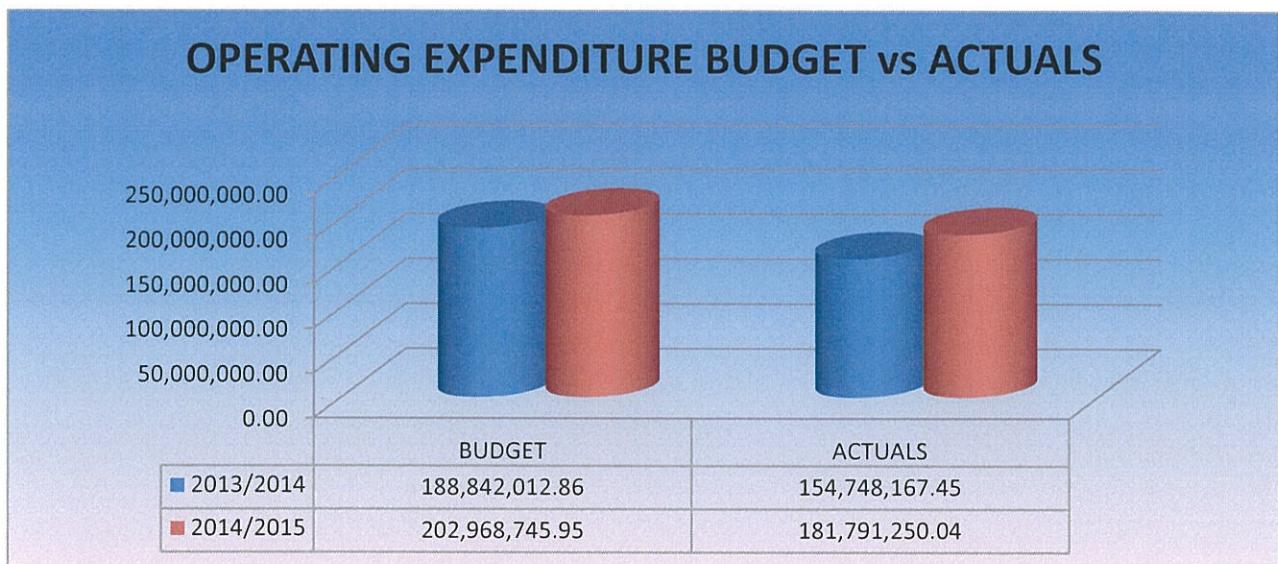
#### 1.1.1: Summary of the previous year's annual report (a)

##### (a) Performance against Budgets

The following graph shows the Operating Income Budget versus Actual for 2013/14 as well as the 2014/15 financial year. The Operating Income has increased by 13.24% from R123m to R140m.

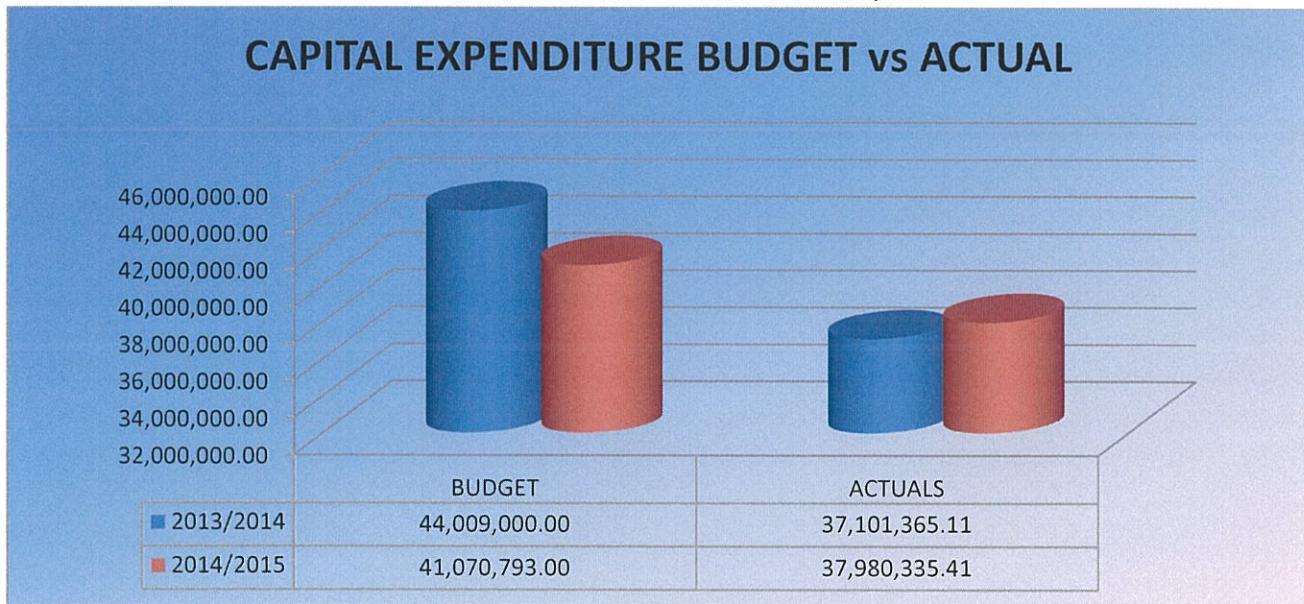


The following graph shows the Operating Expenditure Budget versus Actual for 2013/14 as well as the 2014/15 financial year. The Operating Expenditure has increased by 17.48% from R154m to R181m.



#### (b) Percentage of Capital Budget Spent

92.48% was spent on the Capital Budget during 2014/15 financial year. The 7% under expenditure was on internally generated funds as 100 % of the MIG grant was utilized during the year. The following graph shows the Capital Expenditure Budget versus Actual for 2013/14 as well as the 2014/15 financial year. The Capital Expenditure only increased marginally (2.37%) from the 2013/2014 to the 2014/2015 financial year.



### **1.1.2 Financial problems or risks facing the municipality**

It is a known fact that due to the endemic poverty in the area under the jurisdiction of Emalahleni, the collection rate for municipal services and Rates debt is very low. This has a detrimental effect on the municipality's financial resources.

Financial administration should be the second most important focus point of Emalahleni Municipality with basic service delivery as the most important. The economic outlook for the country does look promising. The drought situation in the area and country will also have a huge impact on food prices and disposable income of consumers. The looming ESKOM price increase will also have an effect on consumers and the municipality. All the latter factors mentioned will put huge pressure on the revenue sources and collection rate of the municipality.

### **1.1.3: Remedial Action taken on Audit Outcomes of Prior Year**

Emalahleni Municipality had an unqualified audit opinion for the 2014/2015 financial year.

The Municipality put extensive effort into implementing the recommendations in respect of prior year's findings that were made during the previous audit. All the audit recommendations have been actioned through an audit action plan where progress is regularly monitored. The detailed audit action plan forms part of the 2015 Annual Report. Regular updates on the implementation of agreed upon actions will be given to authoritative structures of the Council.

The Annual Report of the 2014/15 financial year was tabled adopted at a Council meeting held on 04 December 2015 and the Oversight Report at a Council meeting held on 31 December 2015. Any problems and/or corrective actions identified in the oversight report by Council will be monitored and actioned for correction in the current financial year.

### **1.1.4: Mid-Year Performance Assessment**

#### **Municipal adjustments budgets**

- (1) A municipality may revise an approved annual budget through an adjustments budget.
- (2) An adjustments budget—
  - (a) must adjust the revenue and expenditure estimates downwards if there is material under-collection of revenue during the current year;
  - (b) may appropriate additional revenues that have become available over and above those anticipated in the annual budget, but only to revise or accelerate spending programs already budgeted for;
  - (c) may, within a prescribed framework, authorize unforeseeable and unavoidable expenditure recommended by the mayor of the municipality;
  - (d) may authorize the utilization of projected savings in one vote towards spending under another vote;
  - (e) may authorise the spending of funds that were unspent at the end of the past financial year where the under-spending could not reasonably have been foreseen at the time to include projected roll-overs when the annual budget for the current year was approved by the council;

- (f) may correct any errors in the annual budget; and
- (g) may provide for any other expenditure within a prescribed framework.

Regulation 23 of the Municipal Budget and Reporting Regulations provides, inter alia for the following:

"An adjustment budget may be tabled in the Municipal Council at any time after the Mid-year Budget and Performance Assessment has been tabled in the Council, but not later than 28 February of each year. Furthermore, except under certain circumstances only one adjustment budget may be tabled in Council during a financial year."

EC136 Emalahleni (Ec) - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December										
Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	under/(over budgeted)
<b>R thousands</b>										
<b>Revenue By Source</b>										
Property rates		5 622	3 551	–	4 134	1 776	2 358	133%	4 134	583
Service charges - electricity revenue		16 668	14 383	608	4 080	7 191	(3 112)	-43%	8 160	(6 223)
Service charges - refuse revenue		5 974	3 333	332	2 039	1 666	373	22%	4 079	746
Rental of facilities and equipment		1 206	633	64	360	316	44	14%	721	88
Interest earned - external investments		6 462	2 186	365	1 700	1 093	607	56%	3 399	1 213
Interest earned - outstanding debtors		8 453	2 681	361	2 057	1 340	717	53%	4 114	1 433
Licences and permits		911	1 532	32	238	766	(528)	-69%	476	(1 057)
Agency services		171	1 345	5	35	673	(638)	-95%	69	(1 276)
Transfers recognised - operational		222 924	143 753	416	90 077	71 877	18 201	25%	143 753	–
Other revenue		36 487	586	140	472	293	179	61%	945	359
Gains on disposal of PPE		600	–	–	410	–	410	#DIV/0!	410	410
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>305 476</b>	<b>173 982</b>	<b>2 323</b>	<b>105 602</b>	<b>86 991</b>	<b>18 611</b>	<b>21%</b>	<b>170 259</b>	<b>(3 723)</b>
<b>Expenditure By Type</b>										
Employee related costs		94 491	58 627	3 789	22 595	29 313	(6 719)	-23%	45 189	(13 438)
Remuneration of councillors		19 354	10 718	877	5 183	5 359	(176)	-3%	10 896	178
Debt impairment		3 049	1 300	108	647	650	(3)	0%	1 300	–
Depreciation & asset impairment		52 323	24 503	2 019	12 116	12 251	(136)	-1%	24 503	–
Finance charges		787	730	–	–	365	(365)	-100%	730	–
Bulk purchases		28 405	18 040	1 062	8 479	9 020	(541)	-6%	18 040	–
Contracted services		12 418	5 972	367	1 960	2 986	(1 026)	-34%	3 919	(2 053)
Transfers and grants		38 258	30 140	4 028	7 387	15 070	(7 683)	-51%	30 140	–
Other expenditure		91 762	52 122	7 821	23 502	26 061	(2 560)	-10%	47 003	(5 119)
Loss on disposal of PPE		1 747	–	–	–	–	–	–	–	–
<b>Total Expenditure</b>		<b>342 593</b>	<b>202 152</b>	<b>20 071</b>	<b>81 868</b>	<b>101 076</b>	<b>(19 208)</b>	<b>-19%</b>	<b>181 719</b>	<b>(20 432)</b>
<b>Surplus/(Deficit)</b>		<b>(37 117)</b>	<b>(28 170)</b>	<b>(17 748)</b>	<b>23 734</b>	<b>(14 085)</b>	<b>(596)</b>	<b>4%</b>	<b>(11 460)</b>	<b>–</b>
Transfers recognised - capital		53 035	30 615	3 637	7 451	15 307	(7 856)	-51%	30 615	–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>15 918</b>	<b>2 445</b>	<b>(14 111)</b>	<b>31 185</b>	<b>1 223</b>			<b>19 155</b>	<b>–</b>
Taxation		–	–	–	–	–	–	–	–	0
<b>Surplus/(Deficit) after taxation</b>		<b>15 918</b>	<b>2 445</b>	<b>(14 111)</b>	<b>31 185</b>	<b>1 223</b>			<b>19 155</b>	<b>–</b>
Attributable to minorities		–	–	–	–	–			–	
<b>Surplus/(Deficit) attributable to municipality</b>		<b>15 918</b>	<b>2 445</b>	<b>(14 111)</b>	<b>31 185</b>	<b>1 223</b>			<b>19 155</b>	<b>–</b>
Share of surplus/ (deficit) of associate		–	–	–	–	–			–	
<b>Surplus/ (Deficit) for the year</b>		<b>15 918</b>	<b>2 445</b>	<b>(14 111)</b>	<b>31 185</b>	<b>1 223</b>			<b>19 155</b>	<b>–</b>

Revenue achieved to date including operating transfers is 21% (R18.611 million) above the year-to-date budget. However, when operating transfers are excluded, revenue achieved is 3% (R 411 000) above the year to date budget. The full year forecast based on current collection levels indicates that the municipality will end the year with an under collection for revenue unless the budget is adjusted in line with current trends, (C4).

Operating expenditure incurred amounts to 81% of the year-to-date budget, (C4). The full year forecast based on current trends suggest an under spending at year end.

Capital expenditure is under spent with year-to-date expenditure of R 11.671 million of the year-to-date budgeted amounts of R 21.258 million. The capital expenditure funded from the MIG is under spent, with year-to-date expenditure being R 7.451 million, or 49% of the year-to-date budget, of R 15.307 million (C5).

**An adjustment budget is required due to revenue being under budgeted in some votes whilst over budgeted in other votes. See under/over budgeted column in the C4 table above.**

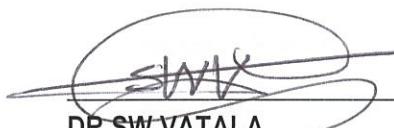
A number of expenditure line items such as

- Securities
- Auditor General fees
- Bulk electricity purchases

have been under budgeted for and will require upward adjustment whilst expenditure items such as

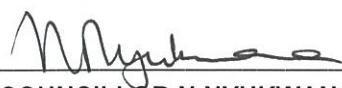
- Employee costs

have been over budgeted and require appropriate downward adjustment.



DR SW VATALA  
MUNICIPAL MANAGER

DATE: 25 JANUARY 2016



COUNCILLOR N NYUKWANA  
MAYOR

DATE: 23 JANUARY 2016

## Section 2 -Resolutions

### Resolutions

If the mid-year review is tabled in the municipal council, resolutions dealing with at least the

following matters must be prepared and presented as part of the documentation, as may be relevant-

- (a) noting the monthly budget statement and any supporting documents;
- (b) noting the quarterly report on the implementation of the budget and the financial affairs for the municipality referred to in section 52(d) of the Act;
- c) noting the mid-year budget and performance assessment referred to in section 72 of the Act; (d ) noting the in-year reports of any municipal entities
- (e) any other resolutions that may be required

### **MID-YEAR BUDGET AND PERFORMANCE REPORT**

This is the resolution that will be presented to Council when the Mid-Year Budget and Performance Assessment is tabled:

#### **RECOMMENDATION:**

That Council takes cognizance of the 2015/16 Mid-Year Budget and Performance Assessment as tabled in terms of Section 54 of the Municipal Finance Management Act

That a revised budget for 2015/16 financial year be submitted to Council to accommodate all new allocations and any other adjustments to the budget as well as the Service Delivery Budget and Implementation Plan.

## Section 3 -Executive Summary

### Executive Summary

The executive summary of the mid-year budget and performance assessment must, in addition to the information in the executive summary of the monthly budget statement as well as on the quarterly report on the implementation of the budget and the financial affairs for the municipality provide a summary of the impact of the national adjustments budget and the relevant provincial adjustments budget.

### 3.1 Introduction

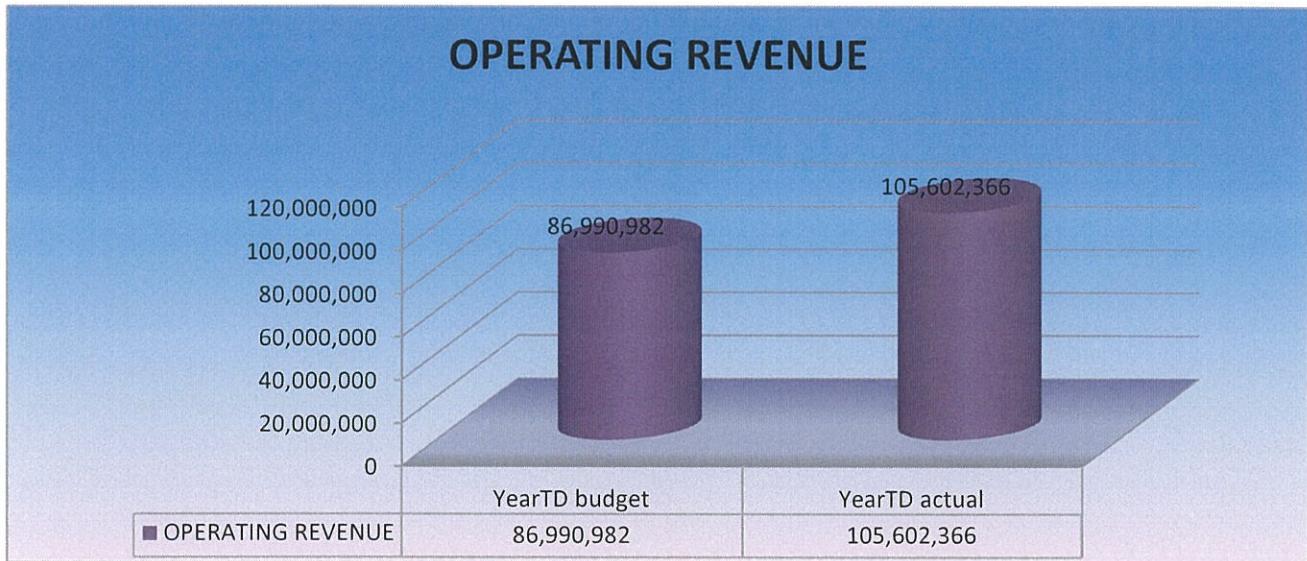
The Mid-Year Review has been prepared in terms of the Municipal Budget and Reporting Regulations (as per the prescribed formats)

It must be noted that in all instances where the tables contained within this report include the audited outcomes for 2014/15 that these results are based on the audited annual financial statements that were audited by the Auditor General in accordance with Section 126 (3) of the Municipal Finance Management Act.

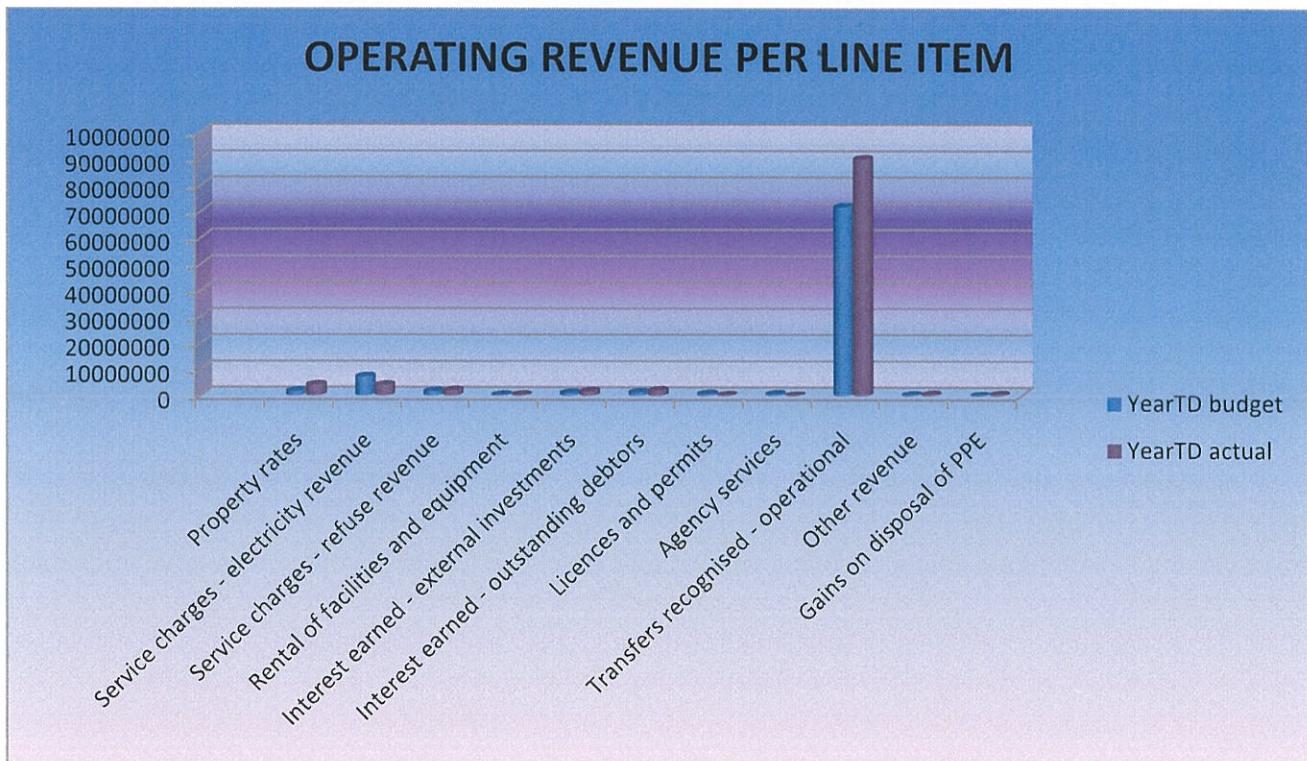
### 3.2 Budget Overview

#### (a) Operating Revenue

EC136 Emalahleni (Ec) - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December										
Description	Ref	2014/15		Budget Year 2015/16						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast	Under/(Over) budgeted
R thousands								%		
<u>Revenue By Source</u>										
Property rates		5 622	3 551	–	4 134	1 776	2 358	133%	4 134	583
Service charges - electricity revenue		16 668	14 383	608	4 080	7 191	(3 112)	-43%	8 160	(6 223)
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Rental of facilities and equipment		1 206	633	64	360	316	44	14%	721	88
Interest earned - external investments		6 462	2 186	365	1 700	1 093	607	56%	3 399	1 213
Interest earned - outstanding debtors		8 453	2 681	361	2 057	1 340	717	53%	4 114	1 433
Licences and permits		911	1 532	32	238	766	(528)	-69%	476	(1 057)
Agency services		171	1 345	5	35	673	(638)	-95%	69	(1 276)
Transfers recognised - operational		222 924	143 753	416	90 077	71 877	18 201	25%	143 753	–
Other revenue		36 487	586	140	472	293	179	61%	945	359
Gains on disposal of PPE		600	–	–	410	–	410	#DIV/0!	410	410
Total Revenue (excluding capital transfers and contributions)		305 476	173 982	2 323	105 602	86 991	18 611	21%	170 259	(3 723)



(See Table C4 for details on the Operating Revenue information)



(See Table C4 for details on the Operating Revenue information)

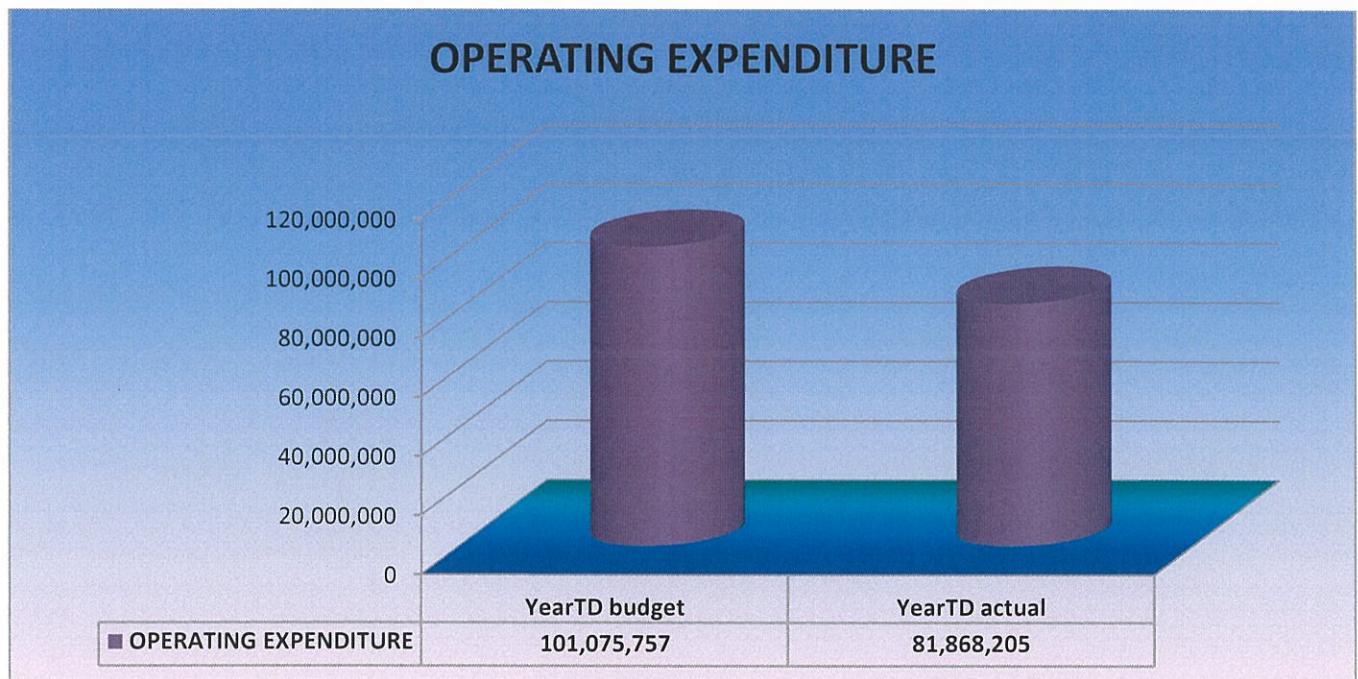
The revenue budget reflects a 21% overall variance on the year to date projections. The main reasons for this positive variance is that rates actual are more than the projected budget at this point with a positive variance of 133% and operating transfers also reflects a 25% positive variance. All other income sources reflect a positive variance for the first half of the year except for

electricity, licences and permits and agency fee revenue that is sitting at a negative variance at this time. Electricity revenue represents 48% of the municipalities own income budget and has only collected R 4 million of the projected R 7.2 million for the first half of the year.

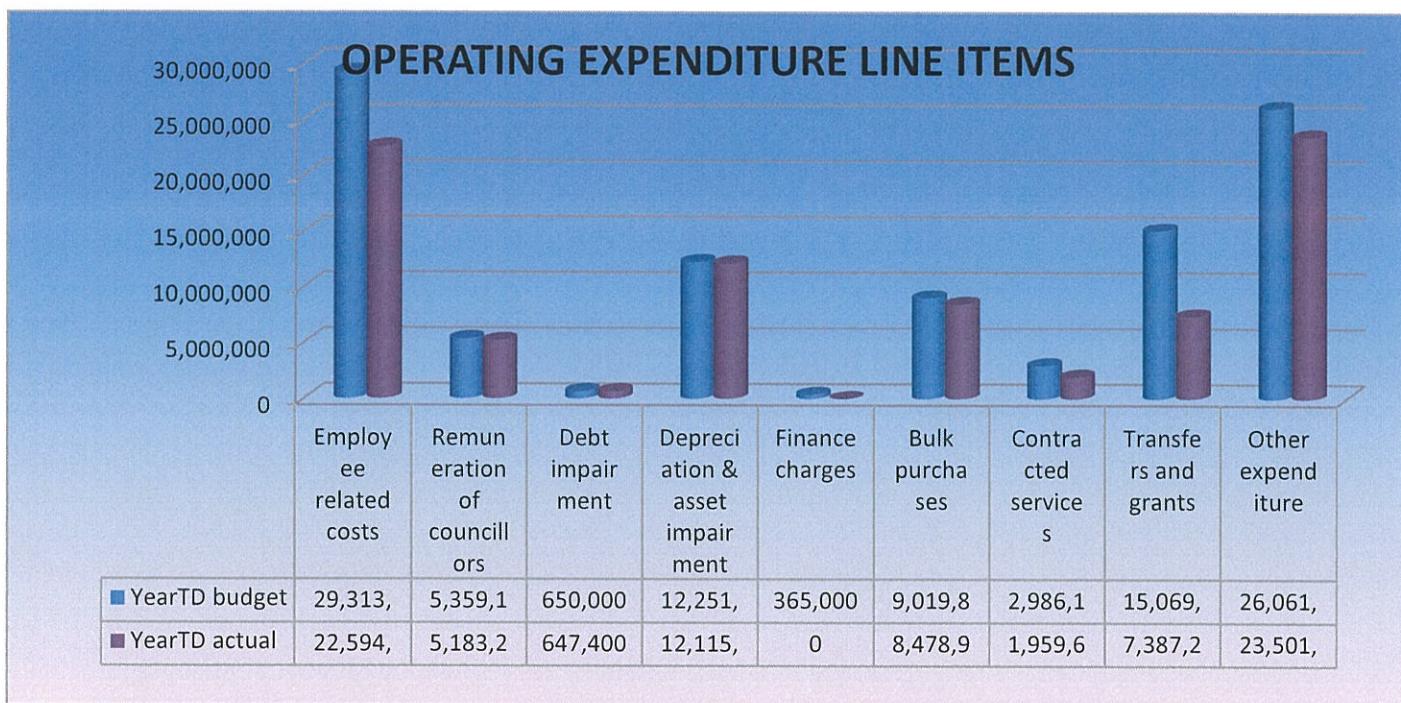
### (b) Operating Expenditure

**EC136 Emalahleni (Ec) - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December**

Description	Ref	2014/15		Budget Year 2015/16						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast	Under/(Over) budgeted
R thousands								%		
<b>Expenditure By Type</b>										
Employee related costs		94 491	58 627	3 789	22 595	29 313	(6 719)	-23%	45 189	(13 438)
Remuneration of councillors		19 354	10 718	877	5 183	5 359	(176)	-3%	10 896	178
Debt impairment		3 049	1 300	108	647	650	(3)	0%	1 300	-
Depreciation & asset impairment		52 323	24 503	2 019	12 116	12 251	(136)	-1%	24 503	-
Finance charges		787	730	-	-	365	(365)	-100%	730	-
Bulk purchases		28 405	18 040	1 062	8 479	9 020	(541)	-6%	18 040	-
Contracted services		12 418	5 972	367	1 960	2 986	(1 026)	-34%	3 919	(2 053)
Transfers and grants		38 258	30 140	4 028	7 387	15 070	(7 683)	-51%	30 140	-
Other expenditure		91 762	52 122	7 821	23 502	26 061	(2 560)	-10%	47 003	(5 119)
Loss on disposal of PPE		1 747	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>342 593</b>	<b>202 152</b>	<b>20 071</b>	<b>81 868</b>	<b>101 076</b>	<b>(19 208)</b>	<b>-19%</b>	<b>181 719</b>	<b>(20 432)</b>



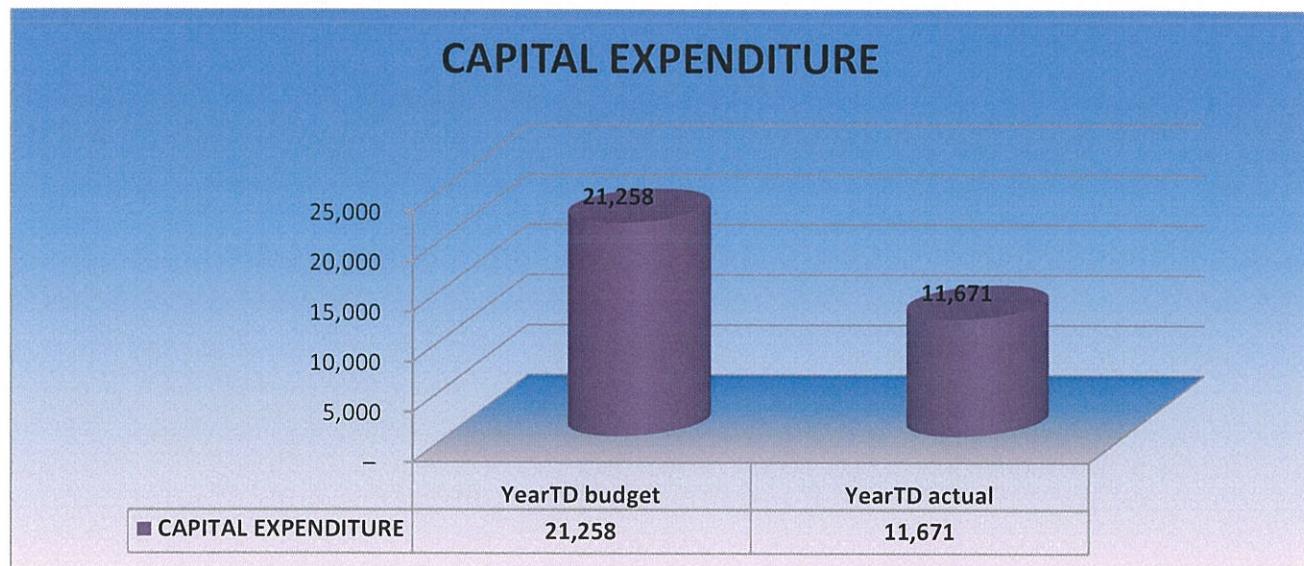
(See Table C4 for details on the Operating Expenditure info )



(See Table C4 for details on the Operating Expenditure information)

When comparing the year to date projections with the year to date actuals there is an under expenditure of 19%. The main contributors to this under spending are Employee Cost with 23%, Finance Charges with 100%, Contracted Services with 34% and Other Expenditure with 10%.

#### ( c ) Capital Expenditure



The year-to-date capital expenditure is R 11.671 million from the year-to-date budget of R 21.258 million. This indicates an overall under expenditure of about 45% for the first half of the year.

**The following projects did not yet start for the 2015/2016 Financial Year:**

BUDGET

- |                 |               |
|-----------------|---------------|
| • LANDFILL SITE | 10 873 744.00 |
| •               |               |

## Section 4-In Year Budget Tables

### 4.1 Monthly Budget Statement

#### In year-budget statement

If a municipality does not have any municipal entities, the in-year budget statement tables must consist of the tables in the First Attachment to this Schedule, namely-

- (a) Table C1 s71 Monthly Budget Statement
- (b) Table C2 Monthly Budget Statement -Financial Performance (standard classification)
- (c) Table C3 Monthly Budget Statement- Financial Performance (revenue and expenditure)
- (d) Table C4 Monthly Budget Statement- (revenue and expenditure)
- (e) Table C5 Monthly Budget Statement-Capital Expenditure (municipal vote, standard classification and funding)
- (f) Table C6 Monthly Budget Statement-Financial Position
- (f) Table C7 Monthly Budget Statement-Cash-flow

*The tables included in section 4 to the end of this report are from the 'Schedule Monthly Budget Statement'*

## 4.1.1 Table C1:s71 Monthly Budget Statement Summary

EC136 Emalahleni (Ec) - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2014/15		Budget Year 2015/16						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
<u>Revenue By Source</u>										
Property rates		5 622	3 551	—	—	4 134	1 776	2 358	133%	4 134
Service charges - electricity revenue		16 668	14 383	—	608	4 080	7 191	(3 112)	-43%	8 160
Service charges - refuse revenue		5 974	3 333	—	332	2 039	1 666	373	22%	4 079
Rental of facilities and equipment		1 206	633	—	64	360	316	44	14%	721
Interest earned - external investments		6 462	2 186	—	365	1 700	1 093	607	56%	3 399
Interest earned - outstanding debtors		8 453	2 681	—	361	2 057	1 340	717	53%	4 114
Licences and permits		911	1 532	—	32	238	766	(528)	-69%	476
Agency services		171	1 345	—	5	35	673	(638)	-95%	69
Transfers recognised - operational		222 924	143 753	—	416	90 077	71 877	18 201	25%	143 753
Other revenue		36 487	586	—	140	472	293	179	61%	945
Gains on disposal of PPE		600	—	—	—	410	—	410	#DIV/0!	410
Total Revenue (excluding capital transfers and contributions)		305 476	173 982	—	2 323	105 602	86 991	18 611	21%	170 259
<u>Expenditure By Type</u>										
Employee related costs		94 491	58 627	—	3 789	22 595	29 313	(6 719)	-23%	45 189
Remuneration of councillors		19 354	10 718	—	877	5 183	5 359	(176)	-3%	10 896
Debt impairment		3 049	1 300	—	108	647	650	(3)	0%	1 300
Depreciation & asset impairment		52 323	24 503	—	2 019	12 116	12 251	(136)	-1%	24 503
Finance charges		787	730	—	—	—	365	(365)	-100%	730
Bulk purchases		28 405	18 040	—	1 062	8 479	9 020	(541)	-6%	18 040
Contracted services		12 418	5 972	—	367	1 960	2 986	(1 026)	-34%	3 919
Transfers and grants		38 258	30 140	—	4 028	7 387	15 070	(7 683)	-51%	30 140
Other expenditure		91 762	52 122	—	7 821	23 502	26 061	(2 560)	-10%	47 003
Loss on disposal of PPE		1 747	—	—	—	—	—	—	—	—
Total Expenditure		342 593	202 152	—	20 071	81 868	101 076	(19 208)	-19%	181 719
Surplus/(Deficit)		(37 117)	(28 170)	—	(17 748)	23 734	(14 085)	37 819	(0)	(11 460)
Transfers recognised - capital		53 035	30 615	—	3 637	7 451	15 307	(7 856)	(0)	30 615
Contributions recognised - capital		—	—	—	—	—	—	—	—	—
Contributed assets		—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions		15 918	2 445	—	(14 111)	31 185	1 223			19 155
Taxation		—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after taxation		15 918	2 445	—	(14 111)	31 185	1 223			19 155
Attributable to minorities		—	—	—	—	—	—			—
Surplus/(Deficit) attributable to municipality		15 918	2 445	—	(14 111)	31 185	1 223			19 155
Share of surplus/ (deficit) of associate		—	—	—	—	—	—			—
Surplus/ (Deficit) for the year		15 918	2 445	—	(14 111)	31 185	1 223			19 155

## 4.1.2 Table C2:s71 Monthly Budget Statement -Financial Performance (standard classification)

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organizational structures used by the different institutions.

The main functions are Governance and Administration, Community and Public Safety, Economic and Environmental Services and lastly the Trading Services

EC136 Emalahleni (Ec) - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - M06 December										
Description	Ref	Budget Year 2015/16								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>Revenue - Standard</b>										
<i>Governance and administration</i>		208 283	125 711	—	891	53 270	62 855	(9 585)	-15%	125 711
Executive and council		12 949	6 140	—	12	2 571	3 070	(499)	-16%	6 140
Budget and treasury office		195 216	119 570	—	873	50 694	59 785	(9 091)	-15%	119 570
Corporate services		118	1	—	6	6	0	6	1360%	1
<i>Community and public safety</i>		3 632	1 693	—	139	845	846	(2)	0%	1 693
Community and social services		3 622	1 331	—	139	694	666	28	4%	1 331
Public safety		10	291	—	—	121	146	(24)	-17%	291
Housing		—	70	—	—	29	35	(6)	-17%	70
<i>Economic and environmental services</i>		62 970	36 227	—	3 669	18 764	18 113	650	4%	36 227
Planning and development		299	5	—	—	2	3	(0)	-17%	5
Road transport		62 670	36 221	—	3 669	18 761	18 111	651	4%	36 221
<i>Trading services</i>		49 997	38 360	—	5 014	20 286	19 180	1 106	6%	38 360
Electricity		38 252	34 424	—	4 302	18 646	17 212	1 434	8%	34 424
Waste management		11 745	3 936	—	711	1 640	1 968	(328)	-17%	3 936
<i>Other</i>	4	(196)	207	—	—	86	103	(17)	-17%	207
<b>Total Revenue - Standard</b>	2	<b>324 684</b>	<b>202 197</b>	—	<b>9 713</b>	<b>93 250</b>	<b>101 098</b>	<b>(7 848)</b>	<b>-8%</b>	<b>202 197</b>
<b>Expenditure - Standard</b>										
<i>Governance and administration</i>		125 918	81 292	—	8 214	42 085	40 646	1 439	4%	81 292
Executive and council		47 722	34 389	—	2 953	17 281	17 194	87	1%	34 389
Budget and treasury office		44 166	28 521	—	3 565	15 448	14 260	1 188	8%	28 521
Corporate services		34 031	18 382	—	1 696	9 356	9 191	164	2%	18 382
<i>Community and public safety</i>		24 155	20 387	—	2 462	10 957	10 194	763	7%	20 387
Community and social services		19 753	14 557	—	2 263	8 329	7 278	1 050	14%	14 557
Sport and recreation		1 826	1 153	—	84	565	577	(12)	-2%	1 153
Public safety		974	3 757	—	26	1 591	1 879	(287)	-15%	3 757
Housing		1 601	920	—	89	472	460	12	3%	920
<i>Economic and environmental services</i>		77 582	50 161	—	4 271	25 171	25 080	91	0%	50 161
Planning and development		12 322	6 514	—	774	3 488	3 257	231	7%	6 514
Road transport		65 260	43 647	—	3 497	21 683	21 823	(140)	-1%	43 647
<i>Trading services</i>		72 390	48 716	—	5 119	25 417	24 358	1 059	4%	48 716
Electricity		49 722	41 419	—	4 301	21 559	20 709	850	4%	41 419
Waste management		22 668	7 297	—	817	3 858	3 648	209	6%	7 297
<i>Other</i>		712	446	—	27	213	223	(10)	-5%	446
<b>Total Expenditure - Standard</b>	3	<b>300 758</b>	<b>201 002</b>	—	<b>20 092</b>	<b>103 843</b>	<b>100 501</b>	<b>3 342</b>	<b>3%</b>	<b>201 002</b>
<b>Surplus/ (Deficit) for the year</b>		<b>23 927</b>	<b>1 195</b>	—	<b>(10 379)</b>	<b>(10 593)</b>	<b>597</b>	<b>(11 190)</b>	<b>-1873%</b>	<b>1 195</b>

### 4.1.3 Table C3:s71 Monthly Budget Statement -Financial Performance (revenue and expenditure by municipal vote)

The operating expenditure budget is approved by Council on the municipal vote level.

The municipal votes reflect the organizational structure of the municipality which is made up of the following Directorates:

- (a) Executive and Council
- (b) Corporate Services
- (c) Budget and Treasury
- (d) Economic Development Tourism and Agriculture
- (e) Community and Social Services
- (f) Infrastructure Development and Human Settlements

**EC136 Emalahleni (Ec) - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December**

Vote Description	Ref	2014/15		Budget Year 2015/16					
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
<b>Revenue by Vote</b>	1								
Vote 1 - Executive and Council		12 949	6 140	12	4 654	3 070	1 584	51.6%	6 140
Vote 2 - Corporate Services		118	1	6	39	0	39	9580.9%	1
Vote 3 - Budget and Treasury		195 216	119 570	694	90 929	59 785	31 144	52.1%	119 570
Vote 4 - Economic Development Tourism and Agriculture(EDTA)		299	5	-	13	3	10	393.2%	5
Vote 5 - Community and Social Services		15 170	5 474	683	3 546	2 737	809	29.6%	5 474
Vote 6 - Infrastructure Developmennt and Human Settlement		132 621	71 007	8 318	17 110	35 504	(18 393)	-51.8%	71 007
<b>Total Revenue by Vote</b>	2	<b>356 373</b>	<b>202 197</b>	<b>9 713</b>	<b>116 292</b>	<b>101 098</b>	<b>15 194</b>	<b>15.0%</b>	<b>202 197</b>
<b>Expenditure by Vote</b>	1								
Vote 1 - Executive and Council		47 722	34 389	2 953	14 528	17 194	(2 666)	-15.5%	34 389
Vote 2 - Corporate Services		34 031	18 382	1 696	7 772	9 191	(1 419)	-15.4%	18 382
Vote 3 - Budget and Treasury		44 166	28 521	3 565	13 813	14 260	(447)	-3.1%	28 521
Vote 4 - Economic Development Tourism and Agriculture(EDTA)		12 322	6 514	774	2 481	3 257	(776)	-23.8%	6 514
Vote 5 - Community and Social Services		44 960	23 453	3 192	12 021	11 727	294	2.5%	23 453
Vote 6 - Infrastructure Developmennt and Human Settlement		159 747	89 743	7 925	30 805	44 871	(14 067)	-31.3%	89 743
<b>Total Expenditure by Vote</b>	2	<b>342 948</b>	<b>201 002</b>	<b>20 105</b>	<b>81 420</b>	<b>100 501</b>	<b>(19 081)</b>	<b>-19.0%</b>	<b>201 002</b>
<b>Surplus/ (Deficit) for the year</b>	2	<b>13 425</b>	<b>1 195</b>	<b>(10 392)</b>	<b>34 872</b>	<b>597</b>	<b>34 274</b>	<b>5738.0%</b>	<b>1 195</b>

## 4.1.4 Table C4:s71 Monthly Budget Statement -Financial Performance (revenue and expenditure)

This table shows the revenue by source as well as the expenditure by type

EC136 Emalahleni (Ec) - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2014/15	Budget Year 2015/16						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<b>Revenue By Source</b>									
Property rates		5 622	3 551	–	4 134	1 776	2 358	133%	3 551
Service charges - electricity revenue		16 668	14 383	608	4 080	7 191	(3 112)	-43%	14 383
Service charges - refuse revenue		5 974	3 333	332	2 039	1 666	373	22%	3 333
Rental of facilities and equipment		1 206	633	64	360	316	44	14%	633
Interest earned - external investments		6 462	2 186	365	1 700	1 093	607	56%	2 186
Interest earned - outstanding debtors		8 453	2 681	361	2 057	1 340	717	53%	2 681
Licences and permits		911	1 532	32	238	766	(528)	-69%	1 532
Agency services		171	1 345	5	35	673	(638)	-95%	1 345
Transfers recognised - operational		222 924	143 753	416	90 077	71 877	18 201	25%	143 753
Other revenue		36 487	586	140	472	293	179	61%	586
Gains on disposal of PPE		600	–	–	410	–	410	#DN/0!	–
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>305 476</b>	<b>173 982</b>	<b>2 323</b>	<b>105 602</b>	<b>86 991</b>	<b>18 611</b>	<b>21%</b>	<b>173 982</b>
<b>Expenditure By Type</b>									
Employee related costs		94 491	58 627	3 789	22 595	29 313	(6 719)	-23%	58 627
Remuneration of councillors		19 354	10 718	877	5 183	5 359	(176)	-3%	10 718
Debt impairment		3 049	1 300	108	647	650	(3)	0%	1 300
Depreciation & asset impairment		52 323	24 503	2 019	12 116	12 251	(136)	-1%	24 503
Finance charges		787	730	–	–	365	(365)	-100%	730
Bulk purchases		28 405	18 040	1 062	8 479	9 020	(541)	-6%	18 040
Contracted services		12 418	5 972	367	1 960	2 986	(1 026)	-34%	5 972
Transfers and grants		38 258	30 140	4 028	7 387	15 070	(7 683)	-51%	30 140
Other expenditure		91 762	52 122	7 821	23 502	26 061	(2 560)	-10%	52 122
Loss on disposal of PPE		1 747	–	–	–	–	–	–	–
<b>Total Expenditure</b>		<b>342 593</b>	<b>202 152</b>	<b>20 071</b>	<b>81 868</b>	<b>101 076</b>	<b>(19 208)</b>	<b>-19%</b>	<b>202 152</b>
<b>Surplus/(Deficit)</b>		<b>(37 117)</b>	<b>(28 170)</b>	<b>(17 748)</b>	<b>23 734</b>	<b>(14 085)</b>	<b>37 819</b>	<b>(0)</b>	<b>(28 170)</b>
Transfers recognised - capital		53 035	30 615	3 637	7 451	15 307	(7 856)	(0)	30 615
Contributions recognised - capital		–	–	–	–	–	–	–	–
Contributed assets		–	–	–	–	–	–	–	–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>15 918</b>	<b>2 445</b>	<b>(14 111)</b>	<b>31 185</b>	<b>1 223</b>			<b>2 445</b>
Taxation		–	–	–	–	–	–	–	–
<b>Surplus/(Deficit) after taxation</b>		<b>15 918</b>	<b>2 445</b>	<b>(14 111)</b>	<b>31 185</b>	<b>1 223</b>			<b>2 445</b>
Attributable to minorities		–	–	–	–	–	–	–	–
<b>Surplus/(Deficit) attributable to municipality</b>		<b>15 918</b>	<b>2 445</b>	<b>(14 111)</b>	<b>31 185</b>	<b>1 223</b>			<b>2 445</b>
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–
<b>Surplus/ (Deficit) for the year</b>		<b>15 918</b>	<b>2 445</b>	<b>(14 111)</b>	<b>31 185</b>	<b>1 223</b>			<b>2 445</b>

The annual budget is approved for 'Total Revenue by Source'.

The YTD actual reflects an achievement of R 105.602 million or 121% of the year-to-date budget of R 86.991 million.

'Own Revenue' received amounts to R 15.525 million. It is R 411 000 more than the Year to date Budget, which is a 103% achievement of the year-to-date budget of R 15.114 million.

'Transfers recognized revenue' received amounts to R 90.077 million of the total annual budget of R 143.753 million

## 4.1.5 Table C5: Monthly Budget Statement -Capital Expenditure (municipal vote, standard classification and funding)

EC136 Emalahleni (Ec) - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - M06 December									
Vote Description	Ref	2014/15		Budget Year 2015/16					
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1							%	
<b>Multi-Year expenditure appropriation</b>	2								
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-
Vote 2 - Corporate Services		-	-	-	-	-	-	-	-
Vote 3 - Budget and Treasury		-	-	-	-	-	-	-	-
Vote 4 - Economic Development Tourism and Agriculture(EDTA)		-	-	-	-	-	-	-	-
Vote 5 - Community and Social Services		19 218	18 922	1 955	4 983	9 461	(4 478)	-47%	18 922
Vote 6 - Infrastructure Developmennt and Human Settlement		7 070	11 693	1 361	2 739	5 846	(3 107)	-53%	11 693
<b>Total Capital Multi-year expenditure</b>	4,7	<b>26 288</b>	<b>30 615</b>	<b>3 316</b>	<b>7 722</b>	<b>15 307</b>	<b>(7 586)</b>	<b>-50%</b>	<b>30 615</b>
<b>Single Year expenditure appropriation</b>	2								
Vote 1 - Executive and Council		4 277	2 210	-	3 841	1 105	2 736	248%	2 210
Vote 2 - Corporate Services		220	900	33	50	450	(400)	-89%	900
Vote 3 - Budget and Treasury		1 072	260	-	39	130	(91)	-70%	260
Vote 4 - Economic Development Tourism and Agriculture(EDTA)		713	4 280	-	-	2 140	(2 140)	-100%	4 280
Vote 5 - Community and Social Services		17 945	2 750	-	9	1 375	(1 366)	-99%	2 750
Vote 6 - Infrastructure Developmennt and Human Settlement		11 090	1 500	-	11	750	(739)	-99%	1 500
<b>Total Capital single-year expenditure</b>	4	<b>35 317</b>	<b>11 900</b>	<b>33</b>	<b>3 950</b>	<b>5 950</b>	<b>(2 000)</b>	<b>-34%</b>	<b>11 900</b>
<b>Total Capital Expenditure</b>		<b>61 605</b>	<b>42 515</b>	<b>3 349</b>	<b>11 672</b>	<b>21 258</b>	<b>(9 586)</b>	<b>-45%</b>	<b>42 515</b>
<b>Capital Expenditure - Standard Classification</b>									
<i>Governance and administration</i>		5 542	3 370	33	3 930	1 685	2 245	133%	3 370
Executive and council		4 251	2 210	-	3 841	1 105	2 736	248%	2 210
Budget and treasury office		1 072	260	-	39	130	(91)	-70%	260
Corporate services		220	900	33	50	450	(400)	-89%	900
<i>Community and public safety</i>		19 471	10 999	1 955	4 991	5 499	(508)	-9%	10 999
Community and social services		10 695	7 383	924	3 328	3 691	(363)	-10%	7 383
Sport and recreation		4 964	3 000	1 031	1 663	1 500	163	11%	3 000
Public safety		3 813	616	-	-	308	(308)	-100%	616
<i>Economic and environmental services</i>		7 990	17 273	1 361	2 750	8 636	(5 886)	-68%	17 273
Planning and development		713	4 280	-	11	2 140	(2 129)	-99%	4 280
Road transport		7 278	12 993	1 361	2 739	6 496	(3 757)	-58%	12 993
<i>Trading services</i>		2 313	10 874	-	-	5 437	(5 437)	-100%	10 874
Waste management		2 313	10 874	-	-	5 437	(5 437)	-100%	10 874
<b>Total Capital Expenditure - Standard Classification</b>	3	<b>35 317</b>	<b>42 515</b>	<b>3 349</b>	<b>11 672</b>	<b>21 258</b>	<b>(9 586)</b>	<b>-45%</b>	<b>42 515</b>
<b>Funded by:</b>									
National Government		30 399	30 615	3 316	7 722	15 307	(7 586)	-50%	30 615
Transfers recognised - capital		30 399	30 615	3 316	7 722	15 307	(7 586)	-50%	30 615
Internally generated funds		4 918	11 900	33	3 950	5 950	(2 000)	-34%	11 900
<b>Total Capital Funding</b>		<b>35 317</b>	<b>42 515</b>	<b>3 349</b>	<b>11 672</b>	<b>21 258</b>	<b>(9 586)</b>	<b>-45%</b>	<b>42 515</b>

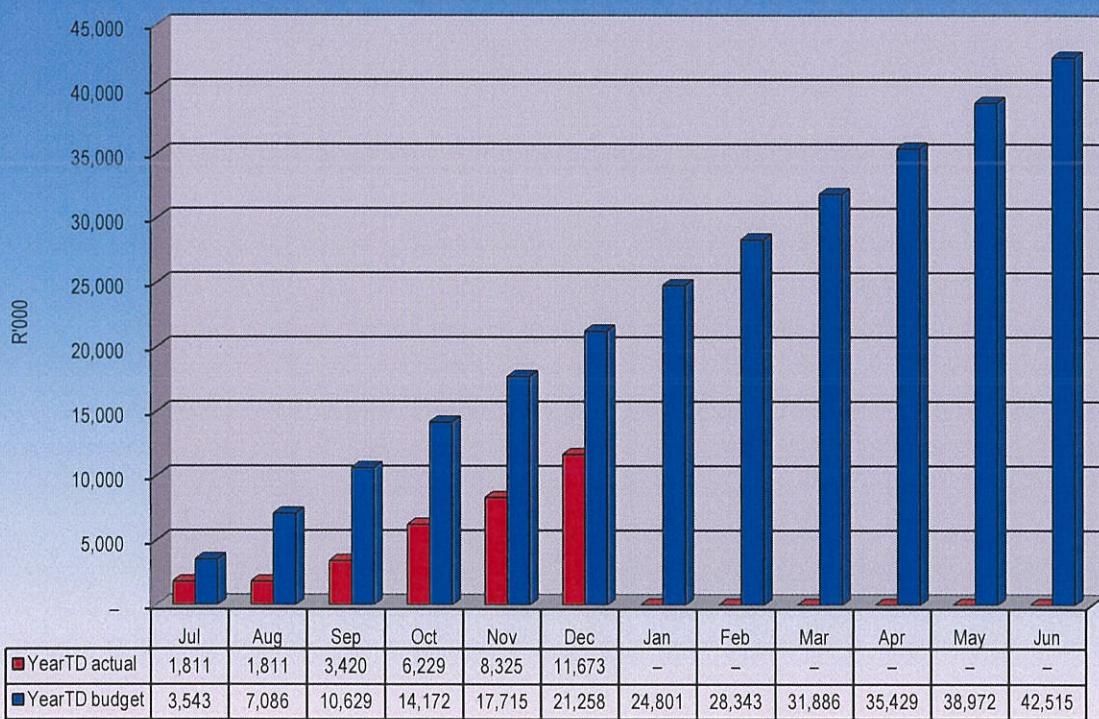
**Table C5 consists of three distinct sections:**

- **Appropriations by vote:**
  - Which are the budget allocations that are approved by Council in the annual and adjustment budgets (similar to the expenditure by vote in Table C3).
  - If any of these annual budgets (either for Council as a whole or any individual vote) is overspent then unauthorized expenditure will have occurred. There was unauthorized expenditure incurred on the Executive and Council vote and as such need to be adjusted to provide for this over expenditure.
- **Standard classification:**
  - Similar to Table C2 this portion reflects the capital budget in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organizational structures used by the different institutions.
- **Funding portion:**
  - This section reflects how the capital budget has been funded by the different sources of capital revenue.
  - It is very important that national government grants especially MIG, are fully spent by year end otherwise they will have to be repaid to the national revenue fund.
  - Provincial grants should also be utilized but should any unspent portion remain then the provincial departments do not at this time require repayment.

Chart C1 2015/16 Capital Expenditure Monthly Trend: actual v target



Chart C2 2015/16 Capital Expenditure: YTD actual v YTD target



## 4.1.6: Table C6: Monthly Budget Statement-Financial Position

EC136 Emalahleni (Ec) - Table C6 Monthly Budget Statement - Financial Position -

Description	Ref	2014/15	Budget Year 2015/16			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash		12 143	577	—	11 367	577
Call investment deposits		71 892	20 579	—	70 507	20 579
Consumer debtors		20 281	5 437	—	12 407	5 437
Other debtors		11 317	5 365	—	7 472	5 365
Inventory		619	650	—	—	650
<b>Total current assets</b>		<b>116 252</b>	<b>32 608</b>	—	<b>101 753</b>	<b>32 608</b>
<b>Non current assets</b>						
Investments		—	—	—	—	—
Investment property		—	8 394	—	—	8 394
Property, plant and equipment		35 317	457 164	—	431 546	457 164
Intangible assets		—	88	—	—	88
<b>Total non current assets</b>		<b>35 317</b>	<b>465 646</b>	—	<b>431 546</b>	<b>465 646</b>
<b>TOTAL ASSETS</b>		<b>151 569</b>	<b>498 254</b>	—	<b>533 299</b>	<b>498 254</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		—	—	—	—	—
Borrowing		—	—	—	—	—
Consumer deposits		—	—	—	104	—
Trade and other payables		10 158	9 875	—	27 839	9 875
Provisions		11 511	7 268	—	8 246	7 268
<b>Total current liabilities</b>		<b>21 669</b>	<b>17 143</b>	—	<b>36 188</b>	<b>17 143</b>
<b>Non current liabilities</b>						
Borrowing		896	551	—	776	551
Provisions		28 128	9 446	—	17 008	9 446
<b>Total non current liabilities</b>		<b>29 024</b>	<b>9 997</b>	—	<b>17 784</b>	<b>9 997</b>
<b>TOTAL LIABILITIES</b>		<b>50 693</b>	<b>27 140</b>	—	<b>53 972</b>	<b>27 140</b>
<b>NET ASSETS</b>	2	<b>100 876</b>	<b>471 114</b>	—	<b>479 327</b>	<b>471 114</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated Surplus/(Deficit)		939 753	471 114	—	479 327	471 114
Reserves		—	—	—	—	—
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>939 753</b>	<b>471 114</b>	—	<b>479 327</b>	<b>471 114</b>

The value reflected in the Financial Position will not reconcile to the Debtors Age Analysis shown on Table C1 and SC3.

The financial position considers the irrecoverability of the debtors whilst the age analysis will include the total debtors outstanding to date.

#### 4.1.7 Table C7: Monthly Budget Statement -Cash Flow

EC136 Emalahleni (Ec) - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2014/15	Budget Year 2015/16						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>									
<b>Receipts</b>									
Ratepayers and other		114 986	25 362	2 323	9 323	12 681	(3 358)	-26%	56 960
Government - operating		222 924	143 753	416	90 077	71 877	18 201	25%	143 753
Government - capital		53 035	30 615	3 637	7 451	15 307	(7 856)	-51%	30 615
Interest		14 915	4 867	726	3 757	2 433	1 323	54%	4 867
Dividends		–	–	–	–	–	–	–	–
<b>Payments</b>									
Suppliers and employees		(291 960)	(146 779)	(13 916)	(44 627)	(73 390)	(28 763)	39%	(195 957)
Finance charges		(787)	(730)	–	–	(365)	(365)	100%	(730)
Transfers and Grants		(38 258)	(30 140)	(4 028)	(7 387)	(15 070)	(7 683)	51%	(30 140)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>74 855</b>	<b>26 948</b>	<b>(10 841)</b>	<b>58 594</b>	<b>13 474</b>	<b>(45 120)</b>	<b>-335%</b>	<b>9 367</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE		2 347	–	–	410	–	410	#DIV/0!	–
Decrease (Increase) in non-current debtors		–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivables		–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		(30 278)	–	(20 360)	(117 489)	–	(117 489)	#DIV/0!	–
<b>Payments</b>									
Capital assets		(35 317)	–	–	(39 350)	(39 350)	–	–	–
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(63 247)</b>	<b>–</b>	<b>(20 360)</b>	<b>(156 429)</b>	<b>(39 350)</b>	<b>117 079</b>	<b>-298%</b>	<b>–</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans		–	–	–	–	–	–	–	–
Borrowing long term/refinancing		350	–	(595)	938	–	938	#DIV/0!	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–
<b>Payments</b>									
Repayment of borrowing		–	–	–	–	–	–	–	(896)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>350</b>	<b>–</b>	<b>(595)</b>	<b>938</b>	<b>–</b>	<b>(938)</b>	<b>#DIV/0!</b>	<b>(896)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>11 958</b>	<b>26 948</b>	<b>(31 796)</b>	<b>(96 897)</b>	<b>(25 877)</b>			<b>8 471</b>
Cash/cash equivalents at beginning:		9 379	–		22 540	–			22 540
Cash/cash equivalents at month/year end:		21 337	26 948		(74 357)	(25 877)			31 012

## PART 2-SUPPORTING DOCUMENTATION Section

### Section 5- Debtor's Analysis

#### Debtors Analysis

The debtors analysis must contain-

- (a) an aged analysis reconciled with the financial position grouped by-
  - (i) revenue source; and
  - (ii) customer group
- (b) any bad debts written off by customer group

#### 5.1 Supporting Table SC3: Debtors Age Analysis

EC136 Emalahleni (Ec) - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

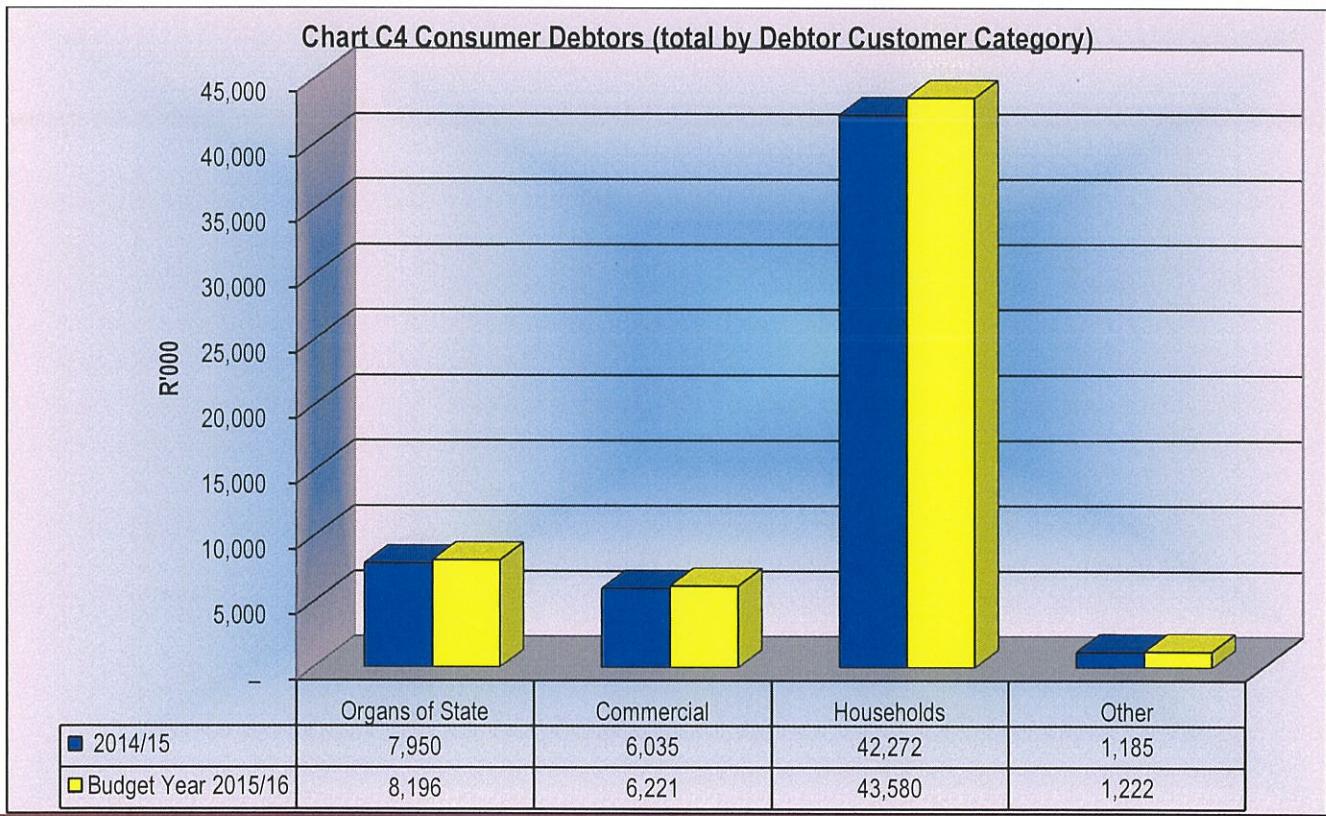
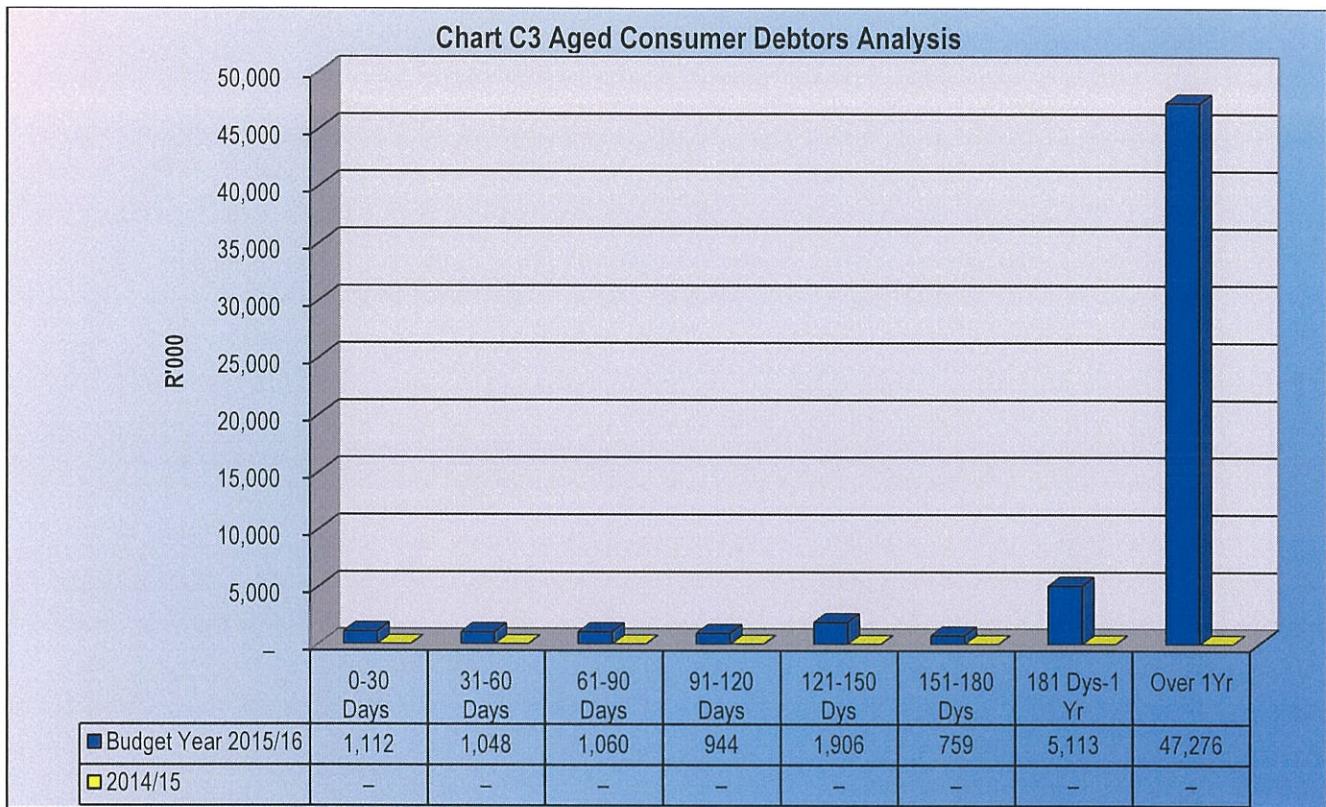
Description	NT Code	Budget Year 2015/16										
		0-30 Days	31-60 Days	61-90 Days	91- 120 Days	121- 150 Dys	151- 180 Dys	181 Dys- 1 Yr	Over 1Yr	Total	Total over 90 days	% of total debts
R thousands												
<b>Debtors Age Analysis By Income Source</b>												
Trade and Other Receivables from Exchange Transactions - Elec	1300	151	142	185	115	124	132	939	2 349	4 137	3 660	7%
Receivables from Non-exchange Transactions - Property Rates	1400	375	332	313	290	1 245	87	1 144	9 760	13 546	12 527	23%
Receivables from Exchange Transactions - Waste Management	1600	529	518	313	483	480	484	2 773	30 148	35 727	34 368	60%
Receivables from Exchange Transactions - Property Rental Debt	1700	57	57	313	55	57	56	255	1 211	2 061	1 634	3%
Other	1900	–	–	313	–	0	–	1	3 807	4 121	3 809	7%
<b>Total By Income Source</b>	<b>2000</b>	<b>1 112</b>	<b>1 048</b>	<b>313</b>	<b>944</b>	<b>1 906</b>	<b>759</b>	<b>5 113</b>	<b>47 276</b>	<b>59 593</b>	<b>55 998</b>	<b>100%</b>
<b>2014/15 - totals only</b>										–	–	
<b>Debtors Age Analysis By Customer Group</b>												
Organs of State	2200	265	242	262	197	366	148	1 244	5 472	8 196	7 427	14%
Commercial	2300	184	152	154	124	853	56	506	4 192	6 221	5 732	11%
Households	2400	625	622	612	592	616	526	3 206	36 781	43 580	41 721	74%
Other	2500	38	33	32	31	72	28	156	832	1 222	1 119	2%
<b>Total By Customer Group</b>	<b>2600</b>	<b>1 112</b>	<b>1 048</b>	<b>1 060</b>	<b>944</b>	<b>1 906</b>	<b>759</b>	<b>5 113</b>	<b>47 276</b>	<b>59 219</b>	<b>55 998</b>	<b>100%</b>
<b>% of total debt</b>		<b>2%</b>	<b>2%</b>	<b>2%</b>	<b>2%</b>	<b>3%</b>	<b>1%</b>	<b>9%</b>	<b>80%</b>	<b>100%</b>		

#### Debtors Age Analysis

The age analyses for debtors only include those amounts which are currently or past due. It does not include the interim rates debit raising nor the current month billing which is only due at the end of the following month.

The value reflected on the Financial Position will not reconcile to the Debtor's Age Analysis shown on Supporting Table SC3. The Financial Position includes the total annual billing to date and some debtors classification which do not form part of the consumer debtors. Whereas the age analysis includes those consumer amounts which have

become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and fixed charges by 30 September annually or monthly on installment bases.



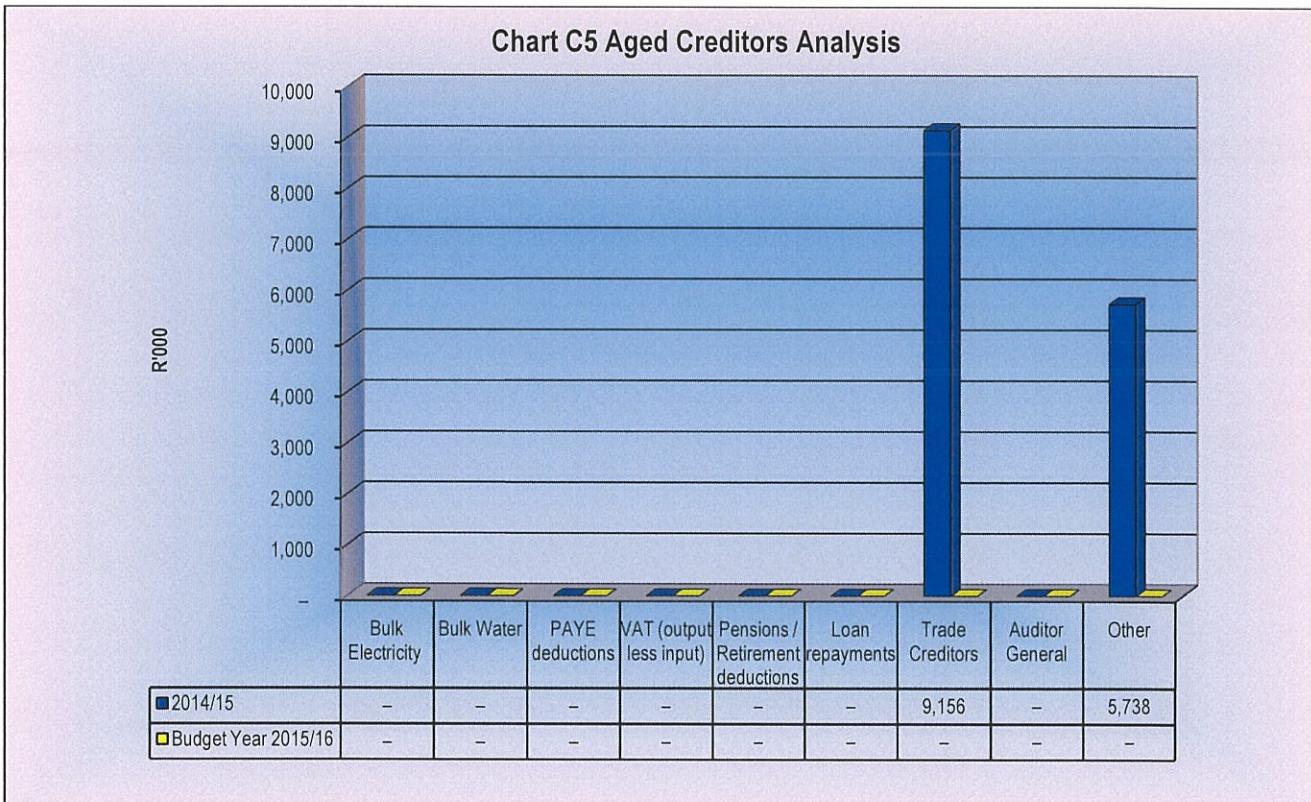
## Section 6 - Creditor's Analysis

### Creditor's Analysis

The creditor's analysis must contain an aged analysis by customer type reconciled with the financial position.

#### 6.1 Supporting Table SC4: Creditor's Aged Analysis

Description R thousands	NT Code	Budget Year 2015/16								Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	
<b>Creditors Age Analysis By Customer Type</b>										
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	-	-	-	-	-	-	-	-	9 156
Auditor General	0800	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	5 738
<b>Total By Customer Type</b>	<b>1000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14 894</b>



## Section 7- Investment Portfolio Analysis

### Investment Portfolio Analysis

The investment portfolio analysis must include information consistent with the requirements of the Municipal Investment Regulations, 2005 issued by the National Treasury.

#### 7.1 Supporting Table SC5:Investment Portfolio Analysis

**EC136 Emalahleni (Ec) - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December**

Name of institution & investment ID R thousands	Ref	Period of Investment Yrs/Months	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
<b>Municipality</b>									
Investec Bank: SUFFIX 451		30 days	Fixed deposit	42	118	6.7%	20 339	-	20 456
First National Bank: 74366334164		90 days	Fixed deposit	01-12-2015	76	6.7%	13 856	-	13 932
Standard Bank: 088799697-012		60 days	Fixed deposit	22-12-2015	75	6.2%	476	20 000	20 550
ABSA 20-7537-2454		30 Days	Call Deposit		60	5.0%	10 212	-	10 272
Standard Bank 088799697 - 018		30 days	Call Deposit		-	6.2%	-	5 095	5 095
Standard Bank 088799697 - 017			Fixed deposit	42	3	4.7%	-	5 092	5 095
Standard Bank 088799697 - 016		30 days	Fixed deposit	28-12-2015	32	6.6%	5 063	(5 095)	-
<b>Municipality sub-total</b>					363		49 946	25 092	75 400
<b>TOTAL INVESTMENTS AND INTEREST</b>	<b>2</b>				<b>363</b>		<b>49 946</b>	<b>25 092</b>	<b>75 400</b>

## Section 8- Allocation and grant receipts and expenditure

### Allocation and grant receipts and expenditure

The disclosure an allocation and grant expenditure must reflect particulars of-

- (a) allocation and grant receipts and expenditure against each allocation or grant; and
- (b) any change in allocations as result of-
  - (i) an adjustments budget of the national or provincial government or district or local municipality; and
  - (ii) changes in grants from other providers

### 8.1 Supporting Table SC6 -Grants receipts

EC136 Emalahleni (Ec) - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands										%
<u>RECEPTS:</u>	1,2									
<u>Operating Transfers and Grants</u>										
National Government:		215 943	142 953	-	4 109	93 325	71 477	22 141	31.0%	142 953
Local Government Equitable Share		184 076	116 537	-	-	87 403	58 269	29 134	50.0%	116 537
Finance Management		3 429	1 875	-	222	502	938			1 875
Municipal Systems Improvement		1 440	930	-	-	609	465			930
EPWP Incentive		2 471	1 000	-	168	179	500	(321)	-64.1%	1 000
Integrated National Electrification Programme		21 034	21 000	-	3 540	3 540	10 500	(6 960)	-66.3%	21 000
PMU		3 494	1 611	-	179	1 093	806	287	35.6%	1 611
Provincial Government:		3 930	800	-	55	331	400	(69)	-17.2%	800
Sport and Recreation		3 930	800	-	55	331	400	(69)	-17.2%	800
District Municipality:		3 051	-	-	-	-	-	-		-
CHDM		3 051	-	-	-	-	-	-		-
Total Operating Transfers and Grants	5	222 924	143 753	-	4 163	93 657	71 877	22 072	30.7%	143 753
<u>Capital Transfers and Grants</u>										
National Government:		53 035	30 615	-	3 465	7 280	15 307	(8 028)	-52.4%	30 615
Municipal Infrastructure Grant (MIG)		53 035	30 615	-	3 465	7 280	15 307	(8 028)	-52.4%	30 615
Provincial Government:		-	-	-	-	-	-	-		-
[insert description]		-	-	-	-	-	-	-		-
District Municipality:		-	-	-	172	172	-	172	#DIV/0!	-
CHDM		-	-	-	172	172	-	172	#DIV/0!	-
Total Capital Transfers and Grants	5	53 035	30 615	-	3 637	7 451	15 307	(7 856)	-51.3%	30 615
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	<b>5</b>	<b>275 959</b>	<b>174 368</b>	<b>-</b>	<b>7 800</b>	<b>101 108</b>	<b>87 184</b>	<b>14 216</b>	<b>16.3%</b>	<b>174 368</b>

## 8.2 Supporting Table SC7-Grants expenditure

EC136 Emalahleni (Ec) - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
<u>EXPENDITURE</u>										
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		108 871	142 953	-	4 109	93 493	59 564	33 929	57.0%	142 953
Local Government Equitable Share		92 038	116 537	-	-	87 403	48 557	38 846	80.0%	116 537
Finance Management		1 796	1 875	-	222	502	781	(280)	-35.8%	1 875
Municipal Systems Improvement		699	930	-	-	609	388	221	57.0%	930
Integrated National Electrification Programme		11 000	21 000	-	3 540	3 540	8 750	(5 210)	-59.5%	21 000
0		1 217	1 000	-	168	347	417	(70)	-16.7%	1 000
Other transfers and grants [insert description]		2 121	1 611	-	179	1 093	671	421	62.7%	1 611
Provincial Government:		3 151	800	-	55	331	333	(2)	-0.6%	800
Sport and Recreation		3 151	800	-	55	331	333	(2)	-0.6%	800
District Municipality:		103	-	-	-	122	-	122	#DN/0!	-
CHDM		103	-	-	-	122	-	122	#DN/0!	
Total operating expenditure of Transfers and Grants:		112 125	143 753	-	4 163	93 946	59 897	34 049	56.8%	143 753
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		29 245	30 615	-	3 465	7 280	12 756	(5 476)	-42.9%	30 615
Municipal Infrastructure Grant (MIG)		29 245	30 615	-	3 465	7 280	12 756	(5 476)	-42.9%	30 615
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	172	172	-	172	#DN/0!	-
		-	-	-	172	172	-	172	#DN/0!	
Other grant providers:		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	
Total capital expenditure of Transfers and Grants		29 245	30 615	-	3 637	7 451	12 756	(5 305)	-41.6%	30 615
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		<b>141 370</b>	<b>174 368</b>	<b>-</b>	<b>7 800</b>	<b>101 398</b>	<b>72 653</b>	<b>28 744</b>	<b>39.6%</b>	<b>174 368</b>

## Section 9- Councillor and board member allowances and employee benefits

Expenditure on councillor and board members allowances and employee benefits

The disclosure on councillor and board members allowances and employee benefit must include a comparison of actual expenditure and budgeted expenditure on-

- (a) councillor allowances
- (b) board member allowances, and
- (c) employee benefits

**EC136 Emalahleni (Ec) - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December 2015**

Summary of Employee and Councillor remuneration	Ref	2014/15		Budget Year 2015/16						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
	1	A	B	C						D
<b>Councillors (Political Office Bearers plus Other)</b>										
Basic Salaries and Wages		19 354	10 718	–	877	5 183	5 359	(176)	-3%	10 718
<b>Sub Total - Councillors</b>		19 354	10 718	–	877	5 183	5 359	(176)	-3%	10 718
% increase	4		-44.6%							-44.6%
<b>Senior Managers of the Municipality</b>	3									
Basic Salaries and Wages		13 032	6 866	–	594	3 564	3 433	131	4%	6 866
<b>Sub Total - Senior Managers of Municipality</b>		13 032	6 866	–	594	3 564	3 433	131	4%	6 866
% increase	4		-47.3%							-47.3%
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		58 204	33 286	–	2 342	13 961	16 643	(2 682)	-16%	33 286
Pension and UIF Contributions		6 933	5 253	–	428	1 816	2 627	(810)	-31%	5 253
Medical Aid Contributions		2 951	2 064	–	149	849	1 032	(184)	-18%	2 064
Overtime		2 645	993	–	49	429	496	(67)	-14%	993
Performance Bonus		2 983	2 579	–	–	–	1 290	(1 290)	-100%	2 579
Motor Vehicle Allowance		2 206	2 741	–	194	1 049	1 371	(322)	-23%	2 741
Cellphone Allowance		207	175	–	10	66	88	(22)	-25%	175
Housing Allowances		180	490	–	6	29	245	(216)	-88%	490
Other benefits and allowances		–	–	–	13	13	–	13	#DIV/0!	–
Payments in lieu of leave		1 444	1 928	–	–	–	964	(964)	-100%	1 928
Long service awards		290	260	–	–	–	130	(130)	-100%	260
Post-retirement benefit obligations	2	3 416	1 991	–	–	814	996	(181)	-18%	1 991
<b>Sub Total - Other Municipal Staff</b>		81 459	51 761	–	3 191	19 027	25 881	(6 854)	-26%	51 761
% increase	4		-36.5%							-36.5%
<b>Total Parent Municipality</b>		113 845	69 345	–	4 662	27 774	34 673	(6 898)	-20%	69 345
			-39.1%							-39.1%
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		113 845	69 345	–	4 662	27 774	34 673	(6 898)	-20%	69 345
% increase	4		-39.1%							-39.1%
<b>TOTAL MANAGERS AND STAFF</b>		94 491	58 627	–	3 785	22 591	29 313	(6 723)	-23%	58 627

## Section 10- Material variances

### Material variances to the service delivery and budget implementation plan

In the monthly financial statements provide a disclosure on monthly targets for revenue, expenditure and cash flow that includes a consolidated projection of cash flow for the budget setting out receipts by source per month for the budget year with actual for past months and revised forecasts for future months, and shown in total for the two years following the budget year.

### 10.1 Supporting Table SC9:Monthly Budget Statement .Actual and revised targets for cash receipts and cash flows

This table shows the cash flow for the budget year setting out the receipts by source and payments by type, per month for the budget year with actual for the past months and revised forecasts for future months, and also shows in total the total budget for the following two budget years.

EC136 Emalahleni (Ec) - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06 December																
Description	Ref	Budget Year 2015/16												2015/16 Medium Term Revenue & Expenditure Framework		
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousands	1	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Cash Receipts By Source</b>																
Property rates		(1)	4 169	(35)	—	—	—	296	296	296	296	(2 061)	3 551	3 800	4 066	
Service charges - electricity revenue		426	697	808	750	791	608	1 199	1 199	1 199	1 199	4 311	14 383	15 390	17 267	
Service charges - refuse		239	317	404	317	326	332	278	278	278	278	9	3 333	3 566	3 816	
Rental of facilities and equipment		59	60	60	59	59	64	53	53	53	53	8	633	660	675	
Interest earned - external investments		37	487	491	266	310	365	182	182	182	182	(680)	2 186	2 271	2 271	
Interest earned - outstanding debtors		223	—	340	344	356	361	223	223	223	223	(60)	2 681	2 868	3 066	
Licences and permits		37	38	34	48	49	32	128	128	128	128	656	1 532	542	542	
Agency services		7	6	5	7	5	5	112	112	112	112	749	1 345	1 345	1 345	
Transfer receipts - operating		49 542	312	379	(536)	39 750	416	11 979	11 979	11 979	11 979	(6 007)	143 753	137 726	140 390	
Other revenue		21	46	104	38	114	140	49	49	49	49	(120)	586	612	622	
<b>Cash Receipts by Source</b>		<b>50 590</b>	<b>6 129</b>	<b>2 591</b>	<b>1 292</b>	<b>41 759</b>	<b>2 323</b>	<b>14 498</b>	<b>14 498</b>	<b>14 498</b>	<b>14 498</b>	<b>(3 195)</b>	<b>173 982</b>	<b>168 779</b>	<b>174 059</b>	
<b>Other Cash Flows by Source</b>																
Transfer receipts - capital		—	—	704	2 551	2 096	3 637	2 551	2 551	2 551	2 551	8 870	30 615	31 730	33 404	
<b>Total Cash Receipts by Source</b>		<b>50 590</b>	<b>6 129</b>	<b>3 295</b>	<b>3 843</b>	<b>43 855</b>	<b>5 960</b>	<b>17 050</b>	<b>17 050</b>	<b>17 050</b>	<b>17 050</b>	<b>5 676</b>	<b>204 597</b>	<b>200 509</b>	<b>207 463</b>	
<b>Cash Payments by Type</b>																
Employee related costs		3 306	3 342	4 165	4 210	3 778	3 789	4 886	4 886	4 886	4 886	11 609	58 627	61 441	62 055	
Remuneration of councillors		863	861	861	861	861	877	893	893	893	893	1 068	10 718	11 233	11 345	
Interest paid		—	—	—	—	—	61	61	61	61	61	426	730	821	829	
Bulk purchases - Electricity		12	3 331	1 694	1 214	1 165	1 062	1 503	1 503	1 503	1 503	2 044	18 040	18 906	19 095	
Contracted services		—	43	1 357	—	193	367	498	498	498	498	1 524	5 972	6 259	6 322	
Grants and subsidies paid - other municipalities		274	576	576	741	969	4 028	2 512	2 512	2 512	2 512	10 418	30 140	22 177	27 701	
General expenses		1 395	1 808	3 743	6 246	2 502	7 821	4 452	4 452	4 452	4 452	7 648	53 422	51 880	52 399	
<b>Cash Payments by Type</b>		<b>5 849</b>	<b>9 962</b>	<b>12 397</b>	<b>13 273</b>	<b>9 469</b>	<b>17 944</b>	<b>14 804</b>	<b>14 804</b>	<b>14 804</b>	<b>14 804</b>	<b>34 735</b>	<b>177 649</b>	<b>172 716</b>	<b>179 746</b>	
<b>Other Cash Flows/Payments by Type</b>																
Capital assets		—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Repayment of borrowing		—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Other Cash Flows/Payments		—	—	—	—	—	—	—	—	—	—	—	—	—	—	
<b>Total Cash Payments by Type</b>		<b>5 849</b>	<b>9 962</b>	<b>12 397</b>	<b>13 273</b>	<b>9 469</b>	<b>17 944</b>	<b>14 804</b>	<b>14 804</b>	<b>14 804</b>	<b>14 804</b>	<b>34 735</b>	<b>177 649</b>	<b>172 716</b>	<b>179 746</b>	
<b>NET INCREASE(DECREASE) IN CASH HELD</b>		<b>44 741</b>	<b>(3 832)</b>	<b>(9 101)</b>	<b>(9 430)</b>	<b>34 386</b>	<b>(11 984)</b>	<b>2 246</b>	<b>2 246</b>	<b>2 246</b>	<b>2 246</b>	<b>(29 060)</b>	<b>26 948</b>	<b>27 792</b>	<b>27 717</b>	
.Cash/cash equivalents at the month/year beginning:		44 741	40 909	31 807	22 378	56 763	44 779	47 025	49 271	51 516	53 762	56 007	—	26 948	54 740	82 457
Cash/cash equivalents at the month/year end:		44 741	40 909	31 807	22 378	56 763	44 779	47 025	49 271	51 516	53 762	56 007	26 948	54 740	82 457	

## Section 11 : Capital Programme Performance

### Capital Programs Performance

The disclosure on capital programs performance must include at least-

- (a) capital expenditure by month,
- (b) a summary of capital expenditure by asset class and sub-class

### 11.1 Supporting Table SC12

The Municipality is 45.1% behind the budgeted capital spend as at December 2015, when comparing the year to date budget with the year to date actual expenditure.

Below is the graph which shows the Capital Expenditure Trend as at 31 December 2015.

**EC136 Emalahleni (Ec) - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December**

Month	2014/15	Budget Year 2015/16						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget
R thousands								%
<b>Monthly expenditure performance trend</b>								
July	2 943	3 543	1 811	1 811	3 543	1 732	48.9%	4%
August	2 943	3 543	0	1 811	7 086	5 275	74.4%	4%
September	2 943	3 543	1 609	3 420	10 629	7 209	67.8%	8%
October	2 943	3 543	2 809	6 229	14 172	7 943	56.0%	15%
November	2 943	3 543	2 096	8 325	17 715	9 390	53.0%	20%
December	2 943	3 543	3 349	11 673	21 258	9 584	45.1%	27%
January	2 943	3 543	–	24 801	–	–	–	–
February	2 943	3 543	–	28 343	–	–	–	–
March	2 943	3 543	–	31 886	–	–	–	–
April	2 943	3 543	–	35 429	–	–	–	–
May	2 943	3 543	–	38 972	–	–	–	–
June	2 943	3 543	–	42 515	–	–	–	–
<b>Total Capital expenditure</b>	<b>35 317</b>	<b>42 515</b>	<b>11 673</b>					

## 11.2 Supporting Table SC 13

Supporting Tables SC 13 include the following:

- (a) SC13a: Capital Expenditure on new assets by asset class
- (b) SC13b: Capital Expenditure on renewal of existing asset by asset class (These two tables total to Table C5)
- (c) SC13c: Expenditure on repairs and maintenance by asset class
- (d) SC13d: Depreciation by asset class

### 11.2.1 Supporting Table SC13a

**EC136 Emalahleni (Ec) - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December**

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		<b>11 801</b>	<b>12 893</b>	–	<b>1 361</b>	<b>2 739</b>	<b>6 446</b>	<b>3 707</b>	<b>57.5%</b>	<b>12 893</b>
Infrastructure - Road transport		6 515	12 893	–	1 361	2 739	6 446	3 707	57.5%	12 893
Roads, Pavements & Bridges		6 515	12 893	–	1 361	2 739	6 446	3 707	57.5%	12 893
Infrastructure - Other		5 286	–	–	–	–	–	–	–	–
Other		5 286	–	–	–	–	–	–	–	–
<b>Community</b>		<b>19 267</b>	<b>9 383</b>	–	<b>1 955</b>	<b>4 983</b>	<b>4 691</b>	<b>(291)</b>	<b>-6.2%</b>	–
Parks & gardens		42	900	–	–	–	450	450	100.0%	–
Sportsfields & stadia		4 964	3 000	–	1 031	1 663	1 500	(163)	-10.9%	–
Community halls		7 971	4 632	–	924	3 319	2 316	(1 003)	-43.3%	–
Security and policing		3 813	–	–	–	–	–	–	–	–
Cemeteries		2 478	550	–	–	–	275	275	100.0%	–
Other		–	300	–	–	–	150	150	100.0%	–
<b>Heritage assets</b>		<b>59</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	–
Other		59	–	–	–	–	–	–	–	–
<b>Investment properties</b>		<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	–
Housing development		–	–	–	–	–	–	–	–	–
<b>Other assets</b>		<b>2 076</b>	<b>20 240</b>	–	<b>33</b>	<b>3 950</b>	<b>10 120</b>	<b>6 170</b>	<b>61.0%</b>	–
General vehicles		796	3 800	–	–	–	1 900	1 900	100.0%	–
Specialised vehicles		–	–	–	–	–	–	–	–	–
Plant & equipment		–	500	–	–	–	250	250	100.0%	–
Computers - hardware/equipment		443	480	–	–	–	240	240	100.0%	–
Furniture and other office equipment		837	330	–	33	109	165	56	34.1%	–
Civic Land and Buildings		–	11 730	–	–	–	5 865	5 865	100.0%	–
Other Buildings		–	2 000	–	–	3 841	1 000	(2 841)	-284.1%	–
Other		–	1 400	–	–	–	700	700	100.0%	–
<b>Total Capital Expenditure on new assets</b>	<b>1</b>	<b>33 202</b>	<b>42 515</b>	–	<b>3 349</b>	<b>11 672</b>	<b>21 258</b>	<b>9 586</b>	<b>45.1%</b>	<b>12 893</b>

## 11.2.2 Supporting Table SC13b

EC136 Emalahleni (Ec) - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - M06 December

Description	Ref	2014/15		Budget Year 2015/16						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Roads, Pavements & Bridges		-	-	-	-	-	-	-	-	-
Storm water		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Generation		-	-	-	-	-	-	-	-	-
Transmission & Reticulation		-	-	-	-	-	-	-	-	-
Street Lighting		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Waste Management		-	-	-	-	-	-	-	-	-
Transportation		-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Community</b>		-	-	-	-	-	-	-	-	-
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Community halls		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency		-	-	-	-	-	-	-	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-
Cemeteries		-	-	-	-	-	-	-	-	-
Social rental housing		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Other assets</b>		-	-	-	-	-	-	-	-	-
General vehicles		-	-	-	-	-	-	-	-	-
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	-	-	-	-	-	-	-	-
Computers - hardware/equipment		-	-	-	-	-	-	-	-	-
Furniture and other office equipment		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	-	-	-
Other Buildings		-	-	-	-	-	-	-	-	-
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>		-	-	-	-	-	-	-	-	-
<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>		-	-	-	-	-	-	-	-	-
<b>Intangibles</b>		-	-	-	-	-	-	-	-	-
Computers - software & programming		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure on renewal of existing assets</b>	1	-	-	-	-	-	-	-	-	-
<b>Specialised vehicles</b>		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-

### 11.2.3 Supporting Table SC13c

**EC136 Emalahleni (Ec) - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06 December**

Description	Ref	2014/15 Audite d Outco me	Budget Year 2015/16							
			Original Budget	Adjust ed Budget	Month ly actual	YearT D actual	YearT D budge t	YTD varian ce	YTD varian ce	Full Year Foreca st
R thousands	1								%	
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		2 945	7 734	–	71	990	3 867	2 877	74.4%	7 734
Infrastructure - Road transport		2 270	3 725	–	71	796	1 863	1 066	57.2%	3 725
<i>Roads, Pavements &amp; Bridges</i>		2 270	3 725	–	71	796	1 863	1 066	57.2%	3 725
Infrastructure - Electricity		676	4 009	–	–	194	2 005	1 811	90.3%	4 009
<i>Generation</i>		676	1 098	–	–	194	549	355	64.7%	1 098
<i>Street Lighting</i>		–	2 912	–	–	–	1 456	1 456	100.0%	2 912
<i>Other</i>		556	393	–	–	122	197	74	37.9%	393
<b>Community</b>		220	100	–	–	–	50	50	100.0%	100
Parks & gardens		217	(0)	–	–	–	–	–		(0)
Sportsfields & stadia		3	100	–	–	–	50	50	100.0%	100
<b>Investment properties</b>		–	–	–	–	–	–	–		–
Housing development		–	–	–	–	–	–	–		–
Other		–	–	–	–	–	–	–		–
<b>Other assets</b>		4 113	4 159	–	1 084	2 094	1 935	(159)	-8.2%	4 159
General vehicles		1 807	2 422	–	18	315	1 211	897	74.0%	2 422
Specialised vehicles		–	–	–	110	–	–	–		–
Plant & equipment		152	647	–	362	585	270	(315)	-116.9%	647
Computers - hardware/equipment		102	56	–	0	6	23	18	75.7%	56
Other Buildings		2 052	1 033	–	594	1 188	430	(758)	-176.1%	1 033
Other		–	(0)	–	–	–	–	–		(0)
<b>Agricultural assets</b>		–	–	–	–	–	–	–		–
List sub-class		–	–	–	–	–	–	–		–
<b>Biological assets</b>		–	–	–	–	–	–	–		–
List sub-class		–	–	–	–	–	–	–		–
<b>Intangibles</b>		–	–	–	–	–	–	–		–
Computers - software & programming		–	–	–	–	–	–	–		–
<b>Total Repairs and Maintenance Expenditure</b>		7 278	11 993	–	1 155	3 084	5 852	2 768	47.3%	11 993
<b>Specialised vehicles</b>		–	–	–	110	–	–	–		–
Fire		–	–	–	110	–	–	–		–

## 11.2.4 Supporting Table SC13d

### EC136 Emalahleni (Ec) - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description	Ref	2014/15 Audited Outcome	Budget Year 2015/16							
			Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
<u>Depreciation by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		43 013	24 329	–	2 027	12 124	12 164	41	0.3%	24 329
Infrastructure - Road transport		38 019	21 710	–	1 809	10 819	10 855	36	0.3%	21 710
<i>Roads, Pavements &amp; Bridges</i>		38 019	21 710	–	1 809	10 819	10 855	36	0.3%	21 710
Infrastructure - Electricity		1 081	617	–	51	308	309	1	0.3%	617
<i>Transmission &amp; Reticulation</i>		1 081	617	–	51	308	309	1	0.3%	617
Infrastructure - Water		–	–	–	–	–	–	–	–	–
<i>Dams &amp; Reservoirs</i>		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
<i>Reticulation</i>		–	–	–	–	–	–	–	–	–
Infrastructure - Other		3 913	2 001	–	167	997	1 001	3	0.3%	2 001
<i>Other</i>		3 913	2 001	–	167	997	1 001	3	0.3%	2 001
Total Depreciation		43 013	24 329	–	2 027	12 124	12 164	41	0.3%	24 329
<u>Specialised vehicles</u>		–	–	–	–	–	–	–	–	–
Refuse		–	–	–	–	–	–	–	–	–

## Section 13: Performance Plan evaluation on SDBIP

In line with the requirements of the PMS Framework of the municipality and the adopted IDP/PMS and Budget Review Process Plan 2016/2017; a service delivery and budget implementation plan for the 2015/2016 was developed, submitted to the Mayor for approval, circulated to sector departments and presented to the IDP/PMS and IGR stakeholders for comments and inputs.

Accordingly, the first quarterly performance reports were developed and performance information verified. The report was as well presented to the IDP/PMS and Budget Steering Committee and the Executive Committee of Council.

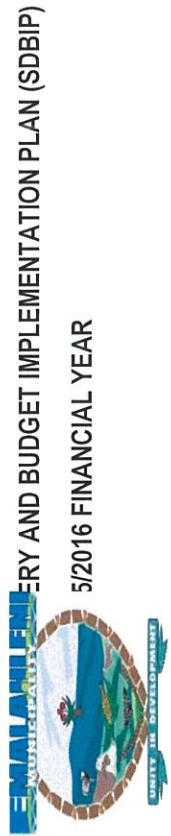
The development of the mid-year performance reports is the second phase of performance reporting, below is a table presenting performance as per the Key Performance Areas and Performance per Directorate.

Key Performance Area	Directorate	Planned Targets	Achieved	Partially Achieved	Not Achieved
<b>Basic Service and Infrastructure Development</b>					
	Infrastructure Development and Human Settlements	34	23	3	8
	Community Services	35	29	4	2
	Budget and Treasury Office	1	1		
	Office of the Municipal Manager	1	1		
<b>Total</b>		<b>71</b>	<b>54</b>	<b>7</b>	<b>10</b>
<b>Local Economic Development</b>					
	Economic Development, Tourism and Agriculture	13	8		3
<b>Total</b>		<b>13</b>	<b>8</b>		<b>3</b>
<b>Municipal Transformation and Institutional Development</b>					
	Corporate	30	28		2

Key Performance Area	Directorate	Planned Targets	Achieved	Partially Achieved	Not Achieved
	Services				
	Office of the Municipal Manager	17	6	7	4
	Community Services	3	3		
<b>Total</b>	<b>50</b>	<b>37</b>	<b>7</b>	<b>6</b>	
<b>Good Governance and Public Participation</b>					
	Corporate Services	4	2		2
	Office of the Municipal Manager	13	11		2
<b>Total</b>	<b>17</b>	<b>13</b>		<b>4</b>	
<b>Financial Viability and Management</b>					
	Budget and Treasury Office	17	15	1	1
<b>Total</b>	<b>17</b>	<b>15</b>	<b>1</b>	<b>1</b>	

The overall performance of the municipality is currently at 76% and has improved from the first quarterly performance which was reported to have been at 69%

See attached annexure B for detail.



KEY PERFORMANCE AREA (KPA) 1 : BASIC INFRASTRUCTURE AND SERVICE DELIVERY					WEIGHT:					MID YEAR PERFORMANCE REPORT				Custodian	
Strategic Objectives	Strategy	Key Performance Indicator	Indicator or Code	Budget Allocation	Baseline	Annual Target	Planned Quarterly Targets			Achieved	Reasons for Non-Achievement	Remedial Actions	Comments		
							Qrt 1	Qtr. 2	Qtr. 3	Qtr. 4					
To contribute in community safety programs within the municipal area of jurisdiction	Intensifying the fight against crime and corruption within the municipal jurisdiction	Average number of offenses in the municipal jurisdiction	BISD - 1	Opex	600 offenses	480 offenses per year	120 offenses written out	120 offenses written out	120 offenses written out	120 offenses written out	Achieved	No variance	319 section 56 notices issues	Director Community Services	
Improve the visibility of traffic officers on the road	Number of community safety forums initiated	BISD - 2	Opex	No functional safety forums	16 forums initiated, roads and transport , safety forum	Developme nt of terms of reference and training	3 forum meetings convened (Roads and Transport, Safety Forum	Achieved	No variance				Terms of reference developed and presented to the standing committee.	Director Community Services	


MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015

Opex		No registration took place in 2014/2015	Number of Learners licenses issued	BISD - 5	Opex	New Driving License Testing Centre	2000 learners license applications received and processed	eNatis setting up of the Driving License Testing Centre	1 000 transactions on registration and licensing	Achieved	No variance	Director Community Services	4007 transactions on registration and licensing done.	Director Community Services
										Partially Achieved	Learners Licenses applications are dependent on the availability of eNatis equipment supplied by the Department of Transport which currently has contractual difficulties with the supplier(Tasima and ProDiba		Efforts have been done to engage other equipment from nearby municipalities. LCD has been sourced from Nyandeni LM and awaiting IT equipment from the Department of Transport.	

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

BISD-6	Number of driving licenses issued	Opex	New Driving License Testing Centre	1000 Driving License applications received and processed	eNatis setting up of the Driving License Testing Centre	333 Driving License applications received and processed	Partially Achieved	Driving Licenses applications are dependent on the availability of equipment supplied by the Department of Transport which currently has contractual difficulties with the supplier(Tasima and ProDiba	Efforts have been done to engage other equipment from nearby municipalities. LCD has been sourced from Nyandeni LM and awaiting IT equipment from the Department of Transport.	Director Community Services
	To create a safe environment for all people of Emalahleni Local Municipality			BISD-7	R 200 000.00	3 tractor trailers not caged	Facilitate procurement of service provider for cages	Appointment of a service provider	The project has been done in-house with the appointment of skilled labour and procurement of material.	3 tractor trailers have been caged for compliance with Waste Act No 59 of 2008
	Number of traffic signage constructed			BISD-8	R 300 000.00	100 traffic signs erected in all 3 admin units	25 traffic signs erected	Achieved	No variance	100 traffic signs erected and road markings rehabilitated

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

BISD-11	Number of urban households with access to solid waste management services	Opex Currently collecting from 7992 households to solid waste removal services provided to 7992 households once a week.	Weekly collections of refuse in 7 992 households	Achieved Weekly collections of refuse in 7 992 households	Director Community Service S Weekly refuse collections performed in 7992 households. Plastic bags issued to the same household s. Mobilisatio n and intensive awareness campaign are implemented to curb the rife illegal dumping experience d.
		Number of recycling initiatives supported	BISD-12 Opex 1 initiative	3 recyclers supported Needs assessment performed for 3 recycling initiatives	Achieved 1 Training on recycling conducted for all recyclers There are 2 recycling companies with one registered Fudolufakte and Iminathi recycles companies). Iminathi has 3 recycling initiatives in Lady Frene,

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

						Dordrecht.
Number of illegal dumping sites cleared	BISD - 15	R 419 200	100 illegal dump sites cleared	25 illegal dumping sites cleared	Achieved	No variance
				26 illegal dumping sites cleared		70 illegal dumping sites were cleared.
Number of waste educational awareness programmes implemented	BISD - 16	2 campaigns	6 waste management educational Campaigns Conducted	2 waste management educational Campaigns Conducted	Achieved	2 waste management 1 awareness campaign conducted with both formal and informal business community to implement town beautification and greening program as a waste management and open space

Number of landfill sites developed	BISD-17	R 10 873 744	Fencing of landfill site in Lady Frere. Principal agent appointed. Landfill site license acquired	1 Landfill developed in Lady Frere by June 2016	Completion of fencing	Mass Earthworks completed
					<b>Not Achieved</b>	The contract of the initial service provider on the project had to be cancelled due to AG's findings that the contract was irregular

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management initiative. 1 waste management conducted at KuNgcuka village to curb high illegal dumping.						Director Infrastructure Development and Human Settlements
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*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

BISD - 18	Number of landfill sites rehabilitated and managed to secure pristine environment	Opex	2 landfill sites from Dordrecht and Indwe converted to transfer stations. Construction of new landfill site in Lady Frere is underway	Develop business plan of 1 business plan for landfill site management for Dordrecht and Indwe	Develop business plan to secure funding for rehabilitation of Indwe and Dordrecht Landfill sites	Business plan for two landfill sites (Dordrecht and Indwe developed and submitted to Department of Environmental Affairs.	Indwe landfill site is currently in compliance	. Fencing and construction of guard house at Lady Frere landfill site have been finalised	Dordrecht landfill site will be cleared in January 2016.

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Number of shelters/workshops established for general workers	BISD - 19	R 400 000	2 (Dordrecht & Indwe Workshops)	Lady Freire workshop / shelter constructed	Identification of site for the construction of workshop / shelter	Procurement of service provider	Achieved	No variance	Director Community Service S
									.Site has been identified Service provider for the supply of material appointed and waiting delivery. Appointment of contractor in progress.
									Project manager appointed for the recruitment of 10 one man contractors to clear illegal dumping was done. 30 temporal employees appointed.
									Director Community Service S
Number of environmental management projects implemented	BISD - 20	R 550 000	3 Environmental Management Program s	3 Environmental Management Program s	Recruitment of 20 temporary workers and 10 one man contractors for implementation of environmental management projects	Implementation of environmental management programs in Dordrecht, Indwe and Lady Frere	Achieved	No variance	Director Community Service S
Keeping the environment pristine by implementing environmental management projects									
Number of new parks developed	BISD - 21	R 400 000.00	2 parks available in Dordrecht and Lady Freire	Lady Freire park developed	Facilitate procurement of service provider to undertake specialised studies	Conduct Geotech and Environmental Impact Studies for Lady Frere Park	Achieved	No variance	Geo-Tech studies performed the Department of Water Affairs. Letter of

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Number of business plans developed for open space management and town beautification	BISD - 22	Business Plan	0%	1 Business plan for open space management and beautification of entrance s developed	Engageme nt and consultation of relevant stakeholder s (Local Tourism association s, Businesses )	Achieved	No variance	Municipal engageme nt of business sector and local business for open space manageme nt (Adopt a spot program. Business plan developed.	Director Commu nity Service s

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

To ensure a safe and secure environment through mitigating the negative impacts of disasters	Full implementation of the approved Disaster Management Plan	1 Disaster Management Centre operational	R 550 000 BISD - 23	Approved business plan for Disaster Management Centre	1 Disaster Management Centre	Setting up of the Disaster Management Centre	Submission of Disaster Management Business Plan to potential funders	Achieved	Director Community Service s
									Aerocon has submitted the business plan to funders after receiving Council approval and go ahead from the municipality. Engagement has been made with the town planning unit for the formalisation of the site for Disaster Management Centre.

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Number of Disaster Management Advisory forum meetings	BISD - 24	R 550 000	4	6 Disaster Management Advisory Forum meetings held
				Conduct training for Disaster Management Forums on roles and responsibilities
				Partially Achieved

Director Community Service s	Training was conducted by CHDM. One on one sessions as advised by the form were conducted for the development of festive season contingency plans (Dordrecht Police Station, Clinic, Ngonyama Health Care Centre , Dept. of Social Development, Justice , SAPS Kudubeni	One Disaster Management Advisory Forum meeting did not materialise due to nonattendance of stakeholders . One on one session was recommended.	One Disaster Management Advisory Forum meeting did not materialise due to nonattendance of stakeholders	2 Disaster Management Advisory forums meetings conducted
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Number of Disaster awareness campaigns conducted	BISD - 25	R 550 000	14 Disaster Management Awareness campaigns on disaster management and fire fighting conducted	16 Awareness campaigns on disaster management and fire fighting conducted	4 Awareness campaigns on disaster management and fire fighting conducted	Achieved	No variance
Number of pounds implemented	BISD - 26	R 300 000	Dordrecht Pound developed, Indwe has a holding facility and Lady Frere currently not impounding	1 pound implementing	Recruitment and training of pound master with rangers	Achieved	No variance
					Development of standard operating procedure for pounding and impoundment	Recruitment processes for the Pound master are underway	Director Community Services
						Standard Operating Procedure for pounding and impoundment of stray animals in line with the By Law on keeping of animals has been developed and awaiting approval.	Director Community Services

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To facilitate access to energy sources supply to all residents of Emalahleni Municipality	Increase the number of household now being billed for electricity	Number of households with electricity backlogs eradicated by June 2016	BISD - 27	R 21 000 000	28 513 households in backlog eradicated	Electrication of households in Ngcuka, Bomeni, Jojweni, Sihlabeni and Mmangweni in Ward 17, 2, 12 and 8 by June 2016	Facilitate procurement of a consultant for electrification and Site Establishment	Facilitate procurement of a contractor for electrification and Site Establishment	Achieved	The service providers have been appointed and are already on site	Director Infrastructure Development and Human Settlements
	Facilitate funding for alternative energy	Number of business plans submitted by June 2016	BISD - 28	Business Plan	Supply of energy saving street lights in Indwe	1 Business plan developed and submitted by June 2016	Engagement with DoE	Preparation of Terms of Reference	Achieved	The municipality is waiting upon the DoE in order to move forward	Director Infrastructure Development and Human Settlements
To facilitate provision of human settlements by relevant sector department	Expedite the approval of building plans submitted, processed and approved	Percentage of Building plans submitted, processed and approved	BISD - 29	Opex	12 building plans submitted and approved	100% building plans received, processed and approved by June 2016	100% building plans received, processed and approved by June 2016	100% building plans received, processed and approved	Achieved	All building plans received have been attended to	Director Infrastructure Development and Human Settlements

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in compliance with standards of building controls of ELM	Facilitation of transfers of houses to rightful owners	Percentage of title deeds issued to beneficiaries	BISD - 30	Opx	Approved beneficiary lists	100% of title deeds transferred to beneficiaries by June 2016	100% of title deeds submitted and transferred	100% of title deeds submitted and transferred	Achieved	234 title deeds have been lodged to the Deeds office in Cape Town in August 2015	The municipality is awaiting the Deeds Office to finalise their process and thereafter the transfers can be finalised	Director Infrastructure Development and Human Settlements
	Facilitation of registration of beneficiaries for houses	Number of beneficiaries registered	BISD - 31	Opx	268 beneficiaries registered	500 beneficiaries registered for houses	100 beneficiaries registered	100 beneficiaries registered	Achieved	There are 234 title deeds that have been lodged already with the Deeds Office and still awaiting registration	There are 234 title deeds that have been lodged already with the Deeds Office and still awaiting registration	Director Infrastructure Development and Human Settlements

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015

Facilitation of construction of houses in Sinako Zwelethemba		BISD-32		BISD-33		BISD -34		BISD -35	
Facilitation of construction for construction of houses in Sinako Zwelethemba	Number of houses facilitated for construction of houses in Sinako Zwelethemba	Facilitation of construction for construction of houses in Zwelethemba	Number of houses facilitated for construction in Zwelethemba	Facilitation of appointment of a service provider for township establishment in Indwe	Number of township establishments facilitated in Indwe	Facilitation of appointment of a service provider for township establishment in Zwaartwater	Number of houses facilitated for construction in Zwaartwater	Facilitation of appointment of a service provider for township establishment in Indwe	Number of approved beneficiaries
Facilitation of construction for construction of houses in Sinako Zwelethemba	195 approved beneficiaries	Facilitate construction of 289 houses in Sinako Zwelethemba	Facilitate approval of 94 beneficiaries	Facilitate construction of 1 000 houses in Zwaartwater	Facilitate approval of 846 beneficiaries	Facilitate appointment of service provider for township establishment in Indwe	Achieved	The contractor has been appointed	Director Infrastructure Development and Human Settlements
Facilitation of construction for construction of houses in Sinako Zwelethemba	195 approved beneficiaries	Facilitate construction of 289 houses in Sinako Zwelethemba	Facilitate approval of 94 beneficiaries	Facilitate construction of 1 000 houses in Zwaartwater	Facilitate approval of 846 beneficiaries	Facilitate appointment of service provider by the Department of Human Settlements	Follow up on appointment of contractor by the Department of Human Settlements	The contractor has been appointed	Director Infrastructure Development and Human Settlements
Facilitation of construction for construction of houses in Sinako Zwelethemba	195 approved beneficiaries	Facilitate construction of 289 houses in Sinako Zwelethemba	Facilitate approval of 94 beneficiaries	Facilitate construction of 1 000 houses in Zwaartwater	Facilitate approval of 846 beneficiaries	Facilitate appointment of service provider by the Department of Human Settlements	Follow up on appointment of contractor by the Department of Human Settlements	The contractor has been appointed	Director Infrastructure Development and Human Settlements
Facilitation of construction for construction of houses in Sinako Zwelethemba	195 approved beneficiaries	Facilitate construction of 289 houses in Sinako Zwelethemba	Facilitate approval of 94 beneficiaries	Facilitate construction of 1 000 houses in Zwaartwater	Facilitate approval of 846 beneficiaries	Facilitate appointment of service provider by the Department of Human Settlements	Follow up on appointment of contractor by the Department of Human Settlements	The contractor has been appointed	Director Infrastructure Development and Human Settlements

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Facilitation of construction of houses in Indwe	BISD - 35	Number of houses facilitated for construction in Indwe	Provincial Allocation	140 beneficiaries approved	Facilitate procurement of service provider for construction of 462 houses in Indwe	Facilitate approval of 322 beneficiaries	Follow up on appointment of contractor by the Department of Human Settlements	Achieved	The process of township registration precedes the appointment of the contractor, hence POE is the gazette letter from COGTA approving the registration of Indwe township	Director Infrastructure Development and Human Settlements
Facilitation of Cacadu extension feasibility study	BISD - 36	Number of feasibility studies facilitated to be conducted by the Department of Human Settlements	Provincial Allocation	Sector Plan approved and budget approved for feasibility study	Facilitate conducting of 1 feasibility study for Cacadu Extension by the Department of Human Settlement	Facilitate appointment of service provider by the Department of Human Settlement	Facilitate appointment of service provider by the Department of Human Settlement	Achieved		Director Infrastructure Development and Human Settlements
Facilitation of Dordrecht 800 feasibility study	BISD - 37	Number of feasibility studies facilitated to be conducted by the Department of Human Settlements	Provincial Allocation	Sector Plan approved and budget approved for feasibility study	Facilitate conducting of 1 feasibility study for Dordrecht 800 by the Department of Human Settlement	Facilitate appointment of service provider by the Department of Human Settlement	Facilitate appointment of service provider by the Department of Human Settlement	Achieved		Director Infrastructure Development and Human Settlements

			Human Settlements				
To ensure the provision of a comprehensive roads infrastructure network	Full implementation, monitoring and reporting on the approved Roads Infrastructure Plan	Number of roller machinery and utilised purchased by June 2016	BISD - 38	R 3 000 000	Smooth roller, Grader, 2 Water carts, 3 Tipper Trucks, Low bed Truck, Excavator	1 Grid Roller purchased and utilised for road maintenance	Appointmen t of service provider and delivery of grid roller
		Number of kilometres of road constructed and maintained by June 2016	BISD - 39	R 7 700 256	181 kms done since 2006 / 2007	2.5kms of Zakhele road constructed and completed by June 2016	Facilitate procurement of service providers for the construction of Zakhele road

Director Infrastr ucture Develo pment and Human Settlem ents	Achieved	Site establishe nt by service provider and progress report	Not Achieved	Authorisa tion was granted as there was no other way to execute the project. The municipal plant is already committ ed on Ngcuka project. The tender has closed and committ es will conclude	Director Infrastr ucture Develo pment and Human Settlem ents
Facilitate Procureme nt of service providers for the constructio n of Ngcuka Access Road	Site establishe nt by service provider and progress report	Site establishe nt and site preparation	There were delays in procuring plant hire, as the section had to get authorisation for hiring before going ahead	Authorisa tion was granted as there was no other way to execute the project. The municipal plant is already committ ed on Ngcuka project. The tender has closed and committ es will conclude	Facilitate Procureme nt of service providers for the constructio n of Ngcuka Access Road
1km of Ngcuka Access Road paved and complete d by June 2016	2.5kms of Biangwe access road upgraded by June 2016	Facilitate Procureme nt of service providers for upgrading of Biangwe Road			R600 000.00

				Director Infrastructure Development and Human Settlements
				their work in Jan 2016
				Authorisation was granted as there was no other way to execute the project. The municipal plant is already committed on Ngcukka project. The tender has closed and committeees will conclude
R 600 000	2.5kms of Manyanga access road upgraded by June 2017	Facilitate Procurement of service provider for upgrading of Manyanga access road	Site establishment and site preparation	Not Achieved
				There were delays in procuring plant hire, as the section had to get authorisation for hiring before going ahead

their work in Jan 2016			The maintenance team has been working in Ward 5	Director Infrastructure Development and Human Settlements
Number of kilometres of gravel roads maintained by June 2016	BISD - 40	R3.7m	15km of Gravel Road maintained at Wards (3,6,5,4,1,7,2,7,1,1,2,8,9,13,14,11,15,16) by June 2016	Achieved
Number of meters of streets paved by June 2016	BISD - 41	R 1 500 000.00	2 kms paved in Lady Frere Internal Streets in Ward 4 and 5 paved by June 2016	Achieved

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Director Infrastr ucture Develo pment and Human Settlem ents	Director Infrastr ucture Develo pment and Human Settlem ents	Director Infrastr ucture Develo pment and Human Settlem ents	Director Infrastr ucture Develo pment and Human Settlem ents	Achieved	Achieved	Achieved	Achieved
R1 500 000.00	300 meters paved	300m of Indwe Streets paved by June 2016	75m paved	75m paved			
R 1 500 000	450 meters paved	200m of Dordrecht Streets paved by June 2016	50m paved	50m paved			
To ensure the availability of well-maintained and repaired buildings, amenities and recreational facilities to which the public has full access	Construct new facilities and also renovate and manage existing halls and other facilities	Number of Community Halls renovated.	BISD - 42	R 10 000 000	5 Halls renovated	4 Halls renovated by June 2016	1 Hall renovated

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015

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Number of utilisation and management registers developed and implemented	BISD - 44	R 1 500 000	No registers in place	17 utilisation and management registers developed and implemented	Implementation of the utilisation and management registers and training of caretakers on the utilisation of registers	Partially Achieved	No variance
Number of Early Childhood Development forums established.	BISD - 45	Opex	0%	3 Early Childhood Development Forums established and functional	Facilitate quarterly meetings for 3 ECD forums	Achieved	No variance
					The registers have been developed and have been submitted for printing. Training for all Care Takers conducted	Engagements with the Department of SocialDevelopment were made to ascertain	Director Community Services

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

conducted. Lady Freire meeting reschedule d for January 2016		Director Commu nity Service s	3 Campaigns conducted at Jackson Primary School utilising questionna ire quiz and 109 learners were in attendance and 7 teachers. Shepered Primary school was also targete d utilising the same approach.
Number of BISD - 46  library Utilisation campaigns conducted.	Opex 12 Campaigns	3 Utilisation campaigns conducted  12 library utilisation campaigns conduc ted.	Achieved  No variance  3 Utilisation campaigns conducted

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	BISD - 47	Opex	1011 users registered	300 additional users registered	50 additional users registered	50 users registered	Achieved	No variance	Director Community Services
Number of library users registered as members									. 96 new members registered. . 2676 members visited the libraries. . 3353 books were in circulation.
Number of library Committees established	BISD - 48	Opex	6 libraries with no Library Committees	3 library committees established	Launch and training of Library Committees	3 Meetings for library committees held	Achieved	No variance	01 December 2015 Bengu and WM Tsotsi Library Committee Meetings held.

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

BISD - 49	Number of cemeteries developed	Opex	3 existing Cemeteries	1 Cemetery Layout Plan for Lady Frere developed	Appointme nt of Service Provider	Phase 1 of Cemetery Layout plan completed	Not achieved	Delays experienced in drafting terms of reference	Advertis for the appointment of service provider has been issued.	Director Commu nity Service s
R 250 000	3	Cemetery	Land acquisition for Indwe Cemetery	Facilitate funding for land acquisition for Indwe Cemetery	Follow up on business plan submitted for funding	Not achieved	Request has been disapproved by the Lands Committee	Efforts to source budget from CHDM are underway.	Director Commu nity Service s	
BISD - 50	R 300 000	3	Cemeteries	Cemetery Registers maintained for three units	3 web based cemetery registers maintained	Achieved		Manual Registers are maintained in all three units.	Director Commu nity Service s	
Number of cemeteries managed									Director Infrastr ucture Develop ment and Human Settlem ents	
To facilitate the development of land in a sustainable manner by 2017	Number of upgraded sports field in Lady Frere as per project plan	BISD - 51	R 300 000	Sports field not fully renovated	1 Sports field in Lady Frere upgraded	Completion of grand stand in the sports field	Achieved	Grand stand and parking lot have been completed		

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Number of business plans submitted for funding of sports field renovation in Dordrecht	R 100 000	Sports field not renovated Submitted on of the business plan for renovation of Dordrecht Sports Filed	<p>Assess the status of Dordrecht Sports field and prepare a business plan for funding</p> <p>The challenges as per the assessment are as follows:</p> <ol style="list-style-type: none"> <li>1. The condition of the pitch surface is bad.</li> <li>2. Precast slabs fencing was damaged by the storm.</li> <li>3. Dividing palisade needs maintenance</li> <li>4. Ablution facilities need attention.</li> <li>5. Pavilion need to be renovated.</li> <li>6. There no poles.</li> </ol> <p>Director Infrastructure Development and Human Settlements and Community Service S.</p>
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MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015



*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Create jobs to reduce unemployment in Emalahleni Municipal area	BISD - 59	Grants	Newly introduced project by CoGTA	200 jobs created through the community works programme	Sign of Memorandum of Understanding with the Department of Cooperative Governance Eastern Cape.	Monitor implementation of the Community Works Programme and Report	Achieved
					Recruitment of 200 contract workers and signing on 1 year employment	1. The Project is implemented by BRC and monthly meetings are held for presentation of progress. 120 additional recruits have been approved.	Director Infrastructure Development and Human Settlement; Director Community Services; Director Economic Development, Tourism and Agriculture

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

163 jobs created in 2014	70 jobs created through the Expanded Public Works Programme	Recruitment of 70 contract workers and sign employment contracts	Monitor implementation of the EPWP projects	Achieved	There are more than 110 jobs created to date from various projects: Indwe paving, Indwe Storm water, Dordrecht Paving, Dordrecht storm water, Lady Frere Paving and Lady Frere storm water	Director Infrastructure Development and Human Settlement, Director Community Services; Director Economic Development, Tourism and Agriculture
					The service provider was appointed in December 2015 and therefore could not start recruiting people in Dec	Director Infrastructure Development and Human Settlements
		150 jobs created through the Electricity Program me	Recruitment of 150 contract workers in 5 Wards	Not Achieved	The contractor will be recruiting people in January 2016 after they come back from December holidays	

To ensure provision of basic services to indigent communities by June 2017	Review and update of the Indigent Register	BISD - 60	Number of households receiving indigent support	Opex	3 000 households receiving indigent support	Identification and registration of indigent households.	Implementation of indigent support, conduct assessment of indigent beneficiaries by Ward Councillors	Implementation of indigent support, confirmation of indigent beneficiaries captured on financial system for beneficiaries by indigent customers	Achieved	Chief Financial Officer

#### KEY PERFORMANCE AREA (KPA) 2 : LOCAL ECONOMIC DEVELOPMENT

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To encourage the formation and support the development of SMEs within Emalahleni	Supporting entrepreneurs to build more economic capacity	Number of brick making cooperatives supported with machinery.	LED - 1	R 300 000	5 Brick-making machinery procured for 5 cooperatives in Dordrecht.	Brick making machinery purchased for 3 brick making cooperatives in Indwe by June 2016	Facilitate procurement of brick making machinery. Appointment of service provider	Achieved	The training was held as follows: • Date: 6 October 2015 • Venue: Dordrecht Library Hall • Time: 10:00	Director Economic Development, Tourism and Agriculture
								The training was held as follows: • Date: 6 October 2015 • Venue: Dordrecht Library Hall • Time: 10:00		

invited and requested to prepare a presentation on SARS overview, business types, SBC incentives, registration requirements, independent contractors, compliance, tax clearance processes and recordkeeping to capacitate Small Businesses at Emalahleni including Dordrecht Brick Making Cooperatives.

Five Manual Clay Brick Making

Machines  
with tools  
and spares  
(73 x 105 x  
220 mm  
stock brick  
24 per  
drop).

Number of management Plans developed and approved for Poultry Projects	LED - 2	Opex	5 poultry cooperatives supported with production inputs and capacity building	1 Management Plan developed for poultry production in Emalaheni and approved for implementation	Engagement of all stakeholders on the development of management plan for poultry production	Presentation of draft management plan to relevant stakeholders	Achieved	Director Economic Development, Tourism and Agriculture
Number of business Plans developed and submitted for management of Poultry Projects	LED - 3	R 30 000	6 poultry cooperatives were supported with production inputs and capacity building	1 Business Plan developed for Poultry Projects by June 2016	Procure services of professionals for the development of a business plan. Engage CHDM and DEDEAT for top up funding	Compilation of business plan and submit to possible funders	Achieved	Poultry Business Plan was developed in house due to financial constraints and it has been sent out for funding
Number of new SMMEs supported by June 2016	LED - 4	R 100 000	1 SMME supported with production inputs and capacity building (Sinako Youth Enterprise)	1 new SMME supported by June 2016 (Auto style Car Wash)	Conduct audit to assess the status of the Auto Style Car wash and compile a report. Developmen	Facilitate procurement of equipment for Car Wash	Achieved	Assessment was first conducted and Production inputs were procured
								Director Economic Development, Tourism and Agriculture

To implement the Local Economic Development Plan with particular emphasis on key aspects of tourism development in ELM	Provide training programmes to tourism entrepreneurs in partnership with the district municipality and sector departments	Number of business plans developed and submitted for funding of Tourism establishments	LED - 5	Opex	No funding for Tourism establishments	1 Business plan developed and submitted to fund Tourism establishments	Developme nt and submission of a business plan to secure funding for Tourism establishm ents
e)	implementation of work plan to support Auto style car wash				Follow up on business plan submitted for funding	Not Achieved	Priority in the third quarter

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Number of initiatives undertaken to rehabilitate Kloof Conservancy Tourism attraction	LED - 7	Business plan developed for the Kloof Conservancy	Initiate a project to rehabilitate the Kloof conservancy	Follow up on the business plan submitted for the rehabilitation of the Kloof Conservancy	Incorporate the business plan into the Water feasibility study report undertaken by the Chris Hani District Municipality	Not Achieved	Priority in the third quarter
							Concept document was developed for heritage and draft heritage strategy was presented to stakeholders.
Number of heritage celebration strategies developed and approved by June 2016	LED - 8	R 100 000	1 Heritage event held in Qoqodala	Develop ment of a Heritage Celebration Strategy for Emalaheni	Develop a draft Heritage Celebration Strategy and present to stakeholders	Achieved	Director Economic Development, Tourism and Agriculture

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

To promote and support agricultural development	Provide basic agricultural support to livestock owners	Number of Nguni Bulls purchased for livestock owners	R 450 000	LED - 9	62 Nguni bulls were allocated to 07 different wards of Emalahleni LM	15 Nguni Bulls purchased by June 2016	Procurement processes for purchasing of Nguni bulls.	Delivery of 15 Nguni Bulls to designated beneficiaries. Follow up on engagements with CHDM	Not Achieved	Project has been put on hold due to veldt condition emanating from severe drought prevailing	Director Economic Development, Tourism and Agriculture
									A draft concept document for Nguni Bulls Management programme has been developed.		Director Economic Development, Tourism and Agriculture
						Number of municipal farms utilised for revenue generation	LED - 10	1 Farm leased to Qhunkqu project	6 Farms fully utilised for revenue generation by June 2016	Audit the status and condition of the farms owned by the municipality	Profiling and assessment of farms was conducted. Expression of interest from entities that may lease the farms was

	Number of livestock branded and Marketed	LED - 11	R 50 000	1500 livestock branded in 2014/2015 financial year	Implementation of a livestock branding and marketing plan. 375 livestock branded	Not Achieved	Proposal for target to be changed to 500 Livestock Branded in 2015/16 financial year.	Livestock is not in good condition for branding due to severe drought	Director Economic Development, Tourism and Agriculture
	Facilitate and increase access to emerging farmer development support programmes	LED - 12	R1 200 000.00	7 Dipping tanks constructed	Construction of 3 dipping tanks by June 2016	Achieved	Site handover and commence construction of 3 dipping tanks	Livestock is not in good condition for marketing due to severe drought	Director Economic Development, Tourism and Agriculture
	Procurement processes were followed, Service providers for construction of 3 dipping tanks								Procurement processes were followed, Service providers for construction of 3 dipping tanks

KEY PERFORMANCE AREA (KPA) 3 : MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT				WEIGHT:	
To develop the skills of the workforce and unemployed graduates in order to enhance their competencies	Approval of the HRD Strategy	Number of HRD Strategies approved and implemented	MTID - 1	R 262 000	Draft HRD Strategy in place
dipping tanks were appointed and sites were handed over	Implementation of learner ship programmes implemented	Number of learner ship programmes implemented	MTID - 2	R 86 355.20	2 Learnerships implemented

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Training of officials on National Treasury minimum competencies in line with regulations	Number of officials trained on minimum competencies	MTID - 3	R 733 600	19 Officials and Councillors trained on Minimum competencies	4 officials trained on Minimum Competencies	Achieved	Director : Corporate Services
Implementation of the approved Workplace Skills Plan	Number of officials and councillors trained in line with the approved Workplace Skills Plan	MTID - 4		27 officials and 9 councillors trained	Registration of officials in the CPMD programme at the appointed institution	All four learners have been registered	Director : Corporate Services

Number of employees assessed for Recognition of Prior Learning	MTID - 5	R 6 476.64	No RPL conducted in the past	Identification of beneficiaries.	Achieved	Directorate for RPL. Beneficiaries have been engaged in preparation for the RPL assessment.

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Organisational Transformation	MTID - 6	Opex	5 managers from designated groups appointed	The checklist for Employment Equity targets has been developed and is being utilised when recruitment is done.	Achieved	Directorate : Corporate Services
				Develop a check list for EE targets for recruitment	Monitor implementation of the EE targets and report on deviations	
To provide appropriate Human Resources to support all Directorate s in the municipality by June 2016	Population of the approved organisational structure	MTID - 7	R 485 748	29 budgeted positions filled by June 2016	Facilitate submission of requests for advertising of positions from Directorate s	Achieved
Number of reports submitted on the implementation of the approved Employment Equity Plan	Number of approved and budgeted positions filled			19 budgeted positions filled by June 2016	Advertise positions and conduct recruitment processes	The outstanding position to be advertised was of the Customer Care Practitioner . It has been advertised and it has closed on 04 January 2016. The outstanding process is of the interviews.

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Number of Reviewed Human Resources Plans	MTID - 8	R 500 000	Draft Human Resource Plan	Review 1 Human Resources Plan	Conduct analysis of Human Resources information and prepare draft Plan	Circulate draft reviewed HR Plan for inputs and conduct workshop	Not achieved	The Key Performance Indicator will be changed to "Conduct Business Process Re-Engineering"	After an intense investigation the section has identified a need to conduct Business Process Re-engineering before the development of the HR Plan	Director Corporate Services
			Reconciliation of Payroll with Human Resources by June 2016	MTID - 9	Opex	Disintegration of HR and Payroll. 2 staff audits conducted to correct payroll discrepancies	Conduct 4 staff audits and correct discrepancies in Payroll	Conduct 1 employee head count/staff audit and compile a report	Staff Audit for quarter 2, 95% of staff have verified. Circular was not successfully communicated by unit offices as some staff was on leave and could not verify themselves	Director : Corporate Services & Chief Financial Officer

To ensure a healthy and safe working environment for councillors and employees	MTID-10	Developement and Implementation of the OHS Strategy	Number of Occupational Health and Safety Strategies developed and implemented	Open	No OHS Strategy exists	1 Occupational Health & Safety Strategy developed and implemented by June 2016	Collection of data to prepare a draft OHS Strategy	Consultation of stakeholders on the draft OHS Strategy.	Achieved
				Directorate : Corporate Services	OHS Strategy has been drafted and workshop was arranged and conducted with Management on 23 October 2015 and on the 27 October 2015 OHS Strategy was presented to Council. OHS Strategy was submitted to relevant stakeholders at Chris Hani District Municipality. On the 15 December 2015 OHS Strategy was adopted by Council				

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Number of OHS Committees revived and number of meetings held in compliance with the OHS Policy	MTID - 11	Opex	OHS Committee	Revive the OHS Committee and hold 1 meeting.	Achieved	1 meeting held	Director : Corporate Services
Meeting was scheduled for the 5 November 2015 but was cancelled due to unavailability of Director Corporate services and Sectional head / Chairperson. The meeting was then held on 14 December 2015.							Inspections were conducted on the 29 and 30 October 2015 in Dordrecht and Indwe and on the 02 November 2015 Main Office Lady Frere and the report
Number of OHS inspections conducted in the workstations	MTID - 12	Opex	No OHS inspections conducted in all workstations and on findings	Conduct 1 inspection and produce a report with recommendations to the OHS Committee	Conduct 1 inspection and produce a report with recommendations to the OHS Committee	Conduct 1 inspection and produce a report with recommendations to the OHS Committee	Director : Corporate Services
Number of OHS inspections conducted in the workstations	MTID - 12	Opex	No OHS inspections conducted in all workstations and on findings	Conduct 1 inspection and produce a report with recommendations to the OHS Committee	Conduct 1 inspection and produce a report with recommendations to the OHS Committee	Conduct 1 inspection and produce a report with recommendations to the OHS Committee	Director : Corporate Services



to Director Corporate Services and Director IDHS.	who is currently on site in order to proceed with procurement not but has not started with the actual construction of the server room and IT offices due the Council Chamber not yet completed.		Two (2) towers have been installed in Emalahleni and internet connectivity has improved. Lady Freire has been connected with 2Mbps bandwidth. Indwe has been connected
Number of towers installed by MTN through the broadband project to improve connectivity in Emalahleni	MTID - 14	Pilot Project by USSASA	Achieved
		Implementation of SLA on broadband project	Monitor the implementation of the SLA for the broadband project

with 2 Mbps. Dordrecht is not yet connected as the contract had to be reviewed regarding the bandwidth.	Director : Corporate Services	The server has been upgraded, network bandwidth has been increased therefore there was minimum downtime in terms of network during July and it was resolved within 48 hours.	User support is offered on a daily basis as per the
Improved connectivity between the main office in Lady Frere and the 2 satellite offices.	MTID - 15	Maintenance and Management of network infrastructure and managed both on LAN and WAN.	Achieved



Number of reports submitted on integration of ICT applications	MTID - 18	R 280.00	135 Monthly reports on general ICT functioning	Institutional ICT Systems applications integrated by June 2016	Appointment of service provider for appointment of service provider for integration of all ICT applications	Achieved
To ensure an effective system of municipal governance in line with applicable legislation	MTID - 19	R 580.00	809 Council calendar approved for 2014/2015 and approved for 2015/2016	1 Council calendar of events developed and approved for 2015/2016	Ensure compliance with the Council calendar of events	Achieved
Reviewed Council Rules of Order and implementation reports submitted	MTID - 20	Policies budget	Rules of Order existing	Review and Rules of Order for Council and 3 implementation	Facilitation of stakeholders review of Rules of Order	Achieved

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015

Meeting held on 15 December 2015 and were noted.	Implementation of rules of order	Director : Corporate Services	The resolution register was prepared for December 2015 and submitted to Directors for implementation.	The resolution register was prepared for December 2015 and submitted to Directors for implementation.	Director : Corporate Services	The matter
reports submitted to the Office of the Speaker						
Number of reports submitted on implementation of Council resolutions	MTID - 21	Opex	4 reports submitted to Council on implementation of Council resolutions as per resolutions in the register	1st quarterly report submitted	2nd quarterly report submitted	Achieved
To ensure an effective system of municipal governance in line with applicable legislation	Development of a guiding framework for legislative compliance requirements	Number of reports on legal claims register updates submitted	MTID - 22	R 000.00	No reports	Achieved

Number of reports on performance of external attorneys submitted	MTID - 23	R 972.00	53	No reports	4	1 report submitted	Achieved



				Service Level Agreement		
Implementation of the fleet management policy	Number of reports submitted on compliance with the fleet management policy	MTID - 27	R 524.00	917 Monthly reports submitted 4 quarterly reports reflecting compliance submitted to the Standing Committee	1 report submitted Achieved	Directorate : Corporate Services Reports are submitted to relevant structures to ensure compliance
To streamline all special programmes	Coordination of special programmes	MTID - 28	R 209 600	Mandela Day observed in 2014	Nelson Mandela Day Programme Coordinated and Implemented	Nelson Mandela Day was implemented. Municipal Manager

Municipal Manager	Mica Hardware store has committed to fund rural sport development and a letter of commitment has been received from them. Nissan Motors in Queenstown has committed to fund sport development and a letter of commitment has been received from them asking areas of support.
Achieved	Follow up on business plan submitted for funding
Business Plan	Develop and submit a business plan to potential funders to support the rural sport development
1 Business plan developed for the support of the Mayoral Cup tournament	No external funding of the Mayoral cup

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

		Municipal Manager	The Mayoral Cup was implemented in July 2015. All activities that interact with community stakeholders the Mayor request to be done in consultation with her so dates has been proposed	Municipal Manager
R 431 776	1 Mayoral Cup tournament hosted	Coordination and Implementation of the Mayoral Cup Programme	Coordination and Implementation of the Mayoral Cup Programme	Partly Achieved
R 206 600	4 Youth programmes coordinated	Facilitate training of 34 young people with skills and capacity building programmes	Facilitate training of 34 young people on Security course	Procurement of service provider for driver's licenses is still being undertaken.

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

				Municipal Manager	The Themba Zumania memorial was coordinate d and meetings were held. This still needs approval from the Municipal Manager	Municipal Manager	The Golden Games were supported in June 2015 as
R 145 888	Themba Zumana and Qonda Hoho honoured in 2014	Provide support to 4 Youth program mes	Coordinate the Themba Zumana memorial. Hold 1 meeting	Support the Young City tournament. Hold one meeting	Meeting was held between Municipal Manager and Young City Officials	Partially achieved	
R 173 832		activities conducted for Women's programmes in 2014/2015	Coordinate observation of Women's month	Develop and implement a concept document to observe the Women's month	Evaluate the observation of Women's Day and report	Achieved	
R 107 994		Participat ion of the Elderly in the Golden Games in 2014/201	Coordinate hosting of Golden Games for the Elderly	Golden Games programm e	Older Persons day Commemor ated	Partly Achieved	Golden Games is the programme coordinated by the Dept. of Social

				they are organised by the Dept. of Social Development. Support has been given in the form of transport.	Skills audit was conducted for the PWDs. Engagement has been done with the PWDs structure but they refuse even to attend meetings	Municipal Manager
5	Elderly	Conduct 2 development programs for the PWD Structure conduct ed	Conduct skills audit for PWD and prepare a development programme for the PWD Structure	Appointmen t of service provider to impact skills to PWD's	PWD's have vowed not to support any government programme due to their reasons knows by themselves	
R 107 994	Summit for the Disability Structure conducted	Support Learner Improvement Program me	Coordinate submission of list of learners to be supported and programme by the Department of Education	Implementation of the Learner support programme	No programme request from Dept. of Education to be supported	This has to be supported based on the request from Dept. of Education as this was done in 2014/15
R 161 916	Grade 12 learners supported through the Winter school programme					

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Development of integrated Special Programmes Strategy	Number of Special Programmes Strategy developed	MTID - 29	Incorporated into policy budget provision	No existing strategy	Facilitate approval of the Special Programme's Strategy and implement the approved strategy	Not achieved	Municipal Manager
	Supporting best performing and needy learners within Emalahleni	MTID - 30	R 345 420	3 learners granted bursaries	Prepare a draft strategy and circulate to stakeholders for inputs. Conduct workshop on the draft Strategy	The procurement of services of a service provider to draft strategy was stopped	That all the Strategies will be coordinated by the Corporate Services department
				4 learners granted a bursary towards registration fees	Invite potential learners to apply for a study assistance	Partly Achieved	An advert for bursary was placed in newspapers inviting learners to apply. The Bursary is coordinated through Skills development Facilitator and we still awaits response from the SDF
				3 learners granted a bursary towards registration fees	Selection of qualifying learners by Bursary Committee	The advert was withdrawn as it was not reflecting the right academic areas to be submitted	Municipal Manager

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Supporting of the Field band project	MTID - 31	R 792 000	Number of Field band activities held and Regional championships hosted	1 launch of field band hosted. Signing of new MoU with Field band	Hosting of regional champions hips and official launch of field band	Participatio n of Field band in the National champions hips	Partly Achieved	The field band was launched and the regional championships were hosted. The Field band is expected to participate in the National championships this year 2015	Municip al Manager
							Not achieved		
			Number of business plans developed and submitted for the support of the field band project	MTID - 32	Business Plan	No of external funding of the field band project	1 Business plan developed and submitted for the funding of the Field band project	Follow up on business plan submitted for funding	Request letters were sent to Sponsors but no response was received

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

To streamline programmes for the prevention of new HIV infections	Implementation of awareness programmes on HIV/AIDS	Number of Reviewed HIV/AIDS Strategies	MTID - 33	R 500 000.00	outdated HIV/AIDS strategy (2009 - 2014)	HIV/AIDS Strategy Review ed and Imple men ted	Engage ment with stakeholders	Achieved	Implementation of the strategy.
									Key Priorities
									1. Treatment Care and Support for people leaving with HIV&AIDS

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Number of meetings held and reports submitted	R 500 000.00	4 LAC Meetings	Implementation of HIV/AIDS Strategy	1 LAC Meeting conducted	Achieved	Director Community Services
MTID - 34	MTID - 35	4 awareness campaigns conducted	4 awareness campaigns conducted	n/a	1 HIV/AIDS Awareness Campaign conducted	Technical task team for Local Aids Council meeting held. 1 LAC Meeting conducted at Mkhapusi Clinic
					All relevant stakeholders to address the 8 pillars extensively expressed in the in the HIV&AIDS strategy were in attendance	Director Community Services

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

To provide appropriate Human Resources to support all Directorate s by June 2016	Implementation of Wellness programm es for employees	Number of wellness related capacity building programmes implemented per annum	MTID - 36	R 748.00	485	No wellness capacity programm es implemented	Secure appointme nt of service provider to facilitate the capacity building programm e.	Identificatio n of learners to participate in the programm e	1 programme implemente d	achieved	Director : Corporate Service s
											The Emalahleni Employee Empowerment and Self coaching skills Seminar were conducted on the 11th December 2015 at Lady Frere Town Hall. The seminar was attended by employee from all the units of Emalahleni and from all the units of Emalahleni . The seminar was mainly focus on the following areas: - to increase the employee's

Number of Organisational Wellness Programmes implemented per annum	MTID - 37	2 organisational wellness programmes implemented	3 Identify organisational wellness programmes to be undertaken and develop a concept	1 organisational wellness programme implemented
				achieved
Knowledge and self-awareness of reducible Health Risks.				the CHDM has an obligation of supporting the local Municipalities and on the 30th November 2015 Chris Hani

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

To provide appropriate Human Resources to support all Directorate s in the municipalit y by June 2016	Maintenan ce of labour stability	Number of LLF meetings convened	MTID - 38	Opex	MTID - 39	R 748.00	4 LLF meetings conducte d	1 LLF meeting	achieved	Director : Corporate Service s
	To ensure a developmentally oriented planning institution in line with the requirements of local government laws and regulations by June 2016	Complianc e with the legislated IDP processes and procedures	Number of approved process plans implemented						Three meetings were successfully held for quarter1an d 2, for quarter 2 two meetings were held.	
									The process plan was presented to Council for approval and circulated to all stakeholders of the IDP. Through the implementation of the approved SDBIP, implementation of the IDP is monitored and reported on a quarterly	Municip al Manager

				basis		
Develop a responsive institutional plan	Number of institutional plans developed	MTID - 40	Approved credible IDP for 2014/2015	1 IDP developed and approved for implementation	Review of the approved IDP by end of September	Not Achieved
Report on performance of the municipality	Number of annual reports developed and published	MTID - 41	Annual Report developed for 2013/2014	1 Annual Report developed, approved by Council and	Conduct public participation and submit annual report to Council	Achieved

							as required by the Circular 63
							Municipal Manager
To ensure there is a performance driven institutional culture in Emalahleni by June 2016	Implementation of the PMS Framework, Policy and Procedures implementation	Level of compliance with the PMS Framework, Policy and Procedures	MTID - 42	R314 400; and R377 804	Full implementation of the PMS framework at senior management level	Cascading of PMS to middle management and practitioners	Achieved
						Signing of accountability agreements	Performance reviews conducted in line with the PMS framework
							Documentation on the cascading of performance should be prepared by the level below Section 56 and 57 Managers.
							Reviews for the first quarter were conducted
							Communi cated with all stakeholders through the review of the PMS Framework

**KEY PERFORMANCE AREA (KPA) 4 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

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To ensure fully functional systems of internal and external communication by 2017	Implementation of the communication strategy	Number of communication activities implemented	GGPP - 1	R 623 560	Newsletter, newspaper advert and Radio Talks hosted in 2014/2015	1 communication strategy developed and adopted	Consultation of stakeholders on the communication strategy and submit to Council for approval	Conduct workshop on the communication strategy and submit to Council for approval	Achieved	Municipal Manager
									Communication strategy workshop was conducted and the Communication Strategy was adopted by Council on the Special Council Meeting which was held at Indwe Town Hall on the 15th December 2015	

4 newsletters published	1 newsletter published	1 newsletter published	Not Achieved	The remedial measure will be to develop a newsletter with the supplementary newsletter on each of the two remaining	Municipal Manager

quarters- the supple- mentary in the form of the service delivery in pictures poster	Municipal Manager	Radio interview about the Launch of Emalahleni Field band which was held on the 17 <sup>th</sup> July 2015 at Dordrecht Youth Centre, Radio talk show Mayor's visit to Uganda, Kampala, the First Quarterly report 29 October 2015, Initiation season advertisement for
8 Radio talk shows hosted	Achieved	2 radio talk shows hosted

	seven days from the 4 <sup>th</sup> December 2015, Outside broadcast of the Mayoral Imbizo which was held at Indwe on the 15 December 2015, Radio interview regarding the Audit Outcomes	04 December 2015, Christmas and New Year's Message from the 23 December 2015- 04 January 2016(All at Vukani Community Radio)

		Municipal Manager
		Special Council meeting of the 31 August 2015
		advert on the Daily Dispatch, Special Council meeting of the 17 August 2015
		advert on the Daily Dispatch, IGR meeting notice of the 29 September 2015 on the Daily Dispatch, IDP Rep Forum meeting advert on the Daily Dispatch of the 28 October 2015, IGR meeting notice of the 29 October
Achieved	3 newspaper advertisements placed	
3	newspaper advertisements placed	
12	newspaper advertisements placed	

2015 on the Daily Dispatch, Mayoral Outreach notice which appeared on the Daily Dispatch of the 13<sup>th</sup> November 2015 with the erratum thereafter, Special Council Meeting advert of the 15 December 2015 on the Daily Dispatch, Extra Ordinary Council Meeting advert of the 31 December 2015

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

To improve community participation in the affairs of the municipality.	Developmen nt and implementation of public participatio n systems and mechanis ms	Number of Public Participation Strategies developed and adopted by June 2016	GGPP - 2	Draft Public Participation strategy in place	1 Public Participation strategy developed and adopted	Consultatio n of stakeholders at Ward level on the draft public participatio n strategy	Conduct workshop on public participation strategy and submit to Council for approval	Achieved	Municip al Manager
				Number of Mayoral Imbizo's and outreach programmes conducted by June 2016	R471 600 and R269 860	2 Mayoral Imbizo held and outreach es conducte din 17 wards	Sectoral Mayoral Imbizo on the draft IDP and Budget for 2016/2017	The Mayor Imbizo's were held to confirm community priorities and as well as the final draft annual report 2014/2015	Municip al Manager
Capacity building of ward committees and traditional leaders	Capacity building of ward committees and traditional leaders trained	Number of Ward Committees and traditional leaders trained	GGPP - 4	Capacity building of ward committees and traditional leaders trained	R 100 000	170 Ward Committee members trained	Conduct skills audit forward committee s and traditional leaders. Develop a skills development programm e	Achieved	Municip al Manager
				Capacity building of ward committees and traditional leaders trained	R 100 000	170 Ward Committee members trained	Appointmen t of service provider to conduct training programme s	Training programm es were conducted according to the training plan	Municip al Manager

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

To ensure there is an effective system of municipal governance in line with applicable legislation	Development and implementation of policies	Number of policies developed, communicated to employees and implemented	GGPP-5	R	163	4 new policies developed	3 new policies developed by June 2016	Identification of new policies for development	Stakeholder consultation on 3 draft policies	Not Achieved	The policies that have been developed and 3 policies went through the review process. The policies developed and reviewed have not been submitted to Council because consultation with relevant stakeholders has not happened	Director : Corporate Service s
			GGPP-6		535.16		21 policies reviewed in 2014/2015	5 policies reviewed by 30 June 2016	Stakeholder consultation on 5 draft reviewed policies	Not Achieved	The policies for review have been identified but no consultation with relevant stakeholders	Director : Corporate Service s
Review and implementation of policies	Review and implementation of policies	Number of policies reviewed, communicated and implemented	GGPP-6						5 draft reviewed policies submitted to Council for approval		The policies that are being reviewed will be tabled to the strategic session and further taken to the relevant stakeholders	

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				ers for comment and thereafter Council for adoption.	Director : Corporate Service s
Promulgati on and Gazetting of by-laws	Number of by-laws promulgated and gazetted	GGPP - 7	Business Plan	Council approved by-laws	1 Business plan developed and submitted to potential funders for the promulgation of by-laws

Develop and submit 1 business plan for the funding of by-laws promulgation

Follow up on submitted business plan

Achieved

Business plans have been developed and submitted to secure funding for promulgation and gazetting of bylaws with various institutions and/or organisations.

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Number of by-laws promulgated and gazetted	GGPP-8	R 245.00	496 Council approved by-laws	5 by-laws promulgated and gazetted	Facilitate procurement of service provider for promulgation and gazetting of by-laws	Monitor implementation of the promulgation and gazetting of the bylaws project	A service provider has been appointed for the promulgation and gazetting of by-laws. The service provider is at the final stage of publish a notice for public comment on the draft bylaws	Achieved	Director : Corporate Service s
To achieve a clean administration by June 2016	Establish a functional Audit Committee and functional internal audit unit	Number of audit committee meetings held	GGPP-9	R 200 000.00	4 Audit Committee meetings held	Hold 4 Audit Committee meetings	Implementation of the Audit Committee Calendar and charter	Achieved	Municipal Manager
									Two Ordinary Audit Committee Meetings were convened together with one Special Audit Committee Meeting to Discuss and Review AFs. Annual Report 2014/15

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Number of audit committee reports submitted to Council	GGPP - 10	R 994.00	107	2 audit committee reports submitted	4 quarterly reports submitted	1 report submitted	Achieved	Municipal Manager
							1 report submitted	
To ensure the ELM operates clear of anticipated risks of maladministration, fraud and corruption	Develop and implement a risk management strategy and charter	GGPP - 11	Opex	No risk management strategy in place	Development of 1 risk management strategy and charter	Consultation of stakeholders on the development of draft strategy.	Submission of strategy to Council for approval	Institutional Risk Assessment for 2015/16 was conducted in July 2015 and results were tabled to Council.
Develop and implement a risk management plan	Number of risk management plans developed	GGPP - 12	Opex	No risk management plan in place	Development of 1 risk management plan	Consultation of stakeholders on the development of draft plan.	Submission of Plan to Council for approval	Municipal Manager
						Conduct workshop on draft plan		Progress report on the Implementation of Municipal Risks were also presented to EXCO in quarter 2

	Municipal Manager	Risk Management Committee appointed. Recruitment processes done for the appointment of risk management practitioner waiting for incumbent assume duties.	Achieved	
		Submission of Plan to Council for approval		
	Consultation of stakeholders on the development of draft plan. Conduct workshop on draft plan			
	Development of 1 fraud and corruption prevention plan			
Opex	No fraud and corruption prevention plan in place			
GGPP - 13	Number of fraud and corruption prevention plans developed			
Develop and implement fraud and corruption prevention plan	Development of IGR Strategy	Number of IGR Strategies developed	1 IGR Budget	1 IGR Strategy developed
	To maximise public participation of all external and internal stakeholders of ELM		No IGR Strategy exists	Submission of strategy to Council for approval
			Consultation of stakeholders on the development of draft strategy. Conduct workshop on draft strategy	Consultation of stakeholders on the development of draft strategy. Conduct workshop on draft strategy
			Limited capacity, the office has operated with limited human resource the first 6 months of the financial year.	Draft will be circulated internally before the end of January 2016, circulated to IGR external stakeholders before the end of February 2016; Work
				Municipal Manager

KEY PERFORMANCE AREA (KPA) 5 : FINANCIAL VIABILITY AND MANAGEMENT		To implement proper supply chain protocols in compliance with the MFMA legislation	Development and implementation of a clear SCM demand management plan.	Number of demand management plans developed	FVM - 1	OpeX	Procurement plan developed	1 SCM Demand Management Plan developed	Update SCM database with qualified service providers	Achieved	All new suppliers database application forms that qualifies have been submitted and captured on SCM database	Chief Financial Officer
shopped will be held with Councilors in March; draft will be presented to Council before the end of March 2016												

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

Monitor and evaluate and report on all aspects of the SCM value chain	Number of Monthly and quarterly reports prepared and submitted to the relevant offices	FVM - 2	Opex	14/15 SCM quarterly reports	4 quarterly reports on SCM submitted	Prepare quarterly SCM reports to authoritative structures of Council	Achieved	Chief Financial Officer
		Number of Bid Committees held by June 2016	Opex	14/15 Bid Committee minutes	12 Bid Committee meetings held	3 Bid Committee meetings held	PARTIALLY ACHIEVED	Chief Financial Officer
To improve compliance and adherence to legislation	Development of comprehensive audit plan. Tightening of current internal	FVM - 4	R 200 000	13/14 AFS	Submission of 14/15 AFS by 31 August 2015 within legislative time frame	Submission of 14/15 AFS by 31 August 2015	Achieved	Chief Financial Officer
							14/15 AFS has been submitted and has responded 100 % to all RFI's	Chief Financial Officer

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

controls and their implementation (inclusive of general compliance )	FVM - 5	Opex	14/15 AG action plan	Full implementation of 14/15 AG audit action plan	Full implementation of 14/15 AG audit action plan	Achieved	Council has approved the audit action plan. The audit report and management report has been submitted to Council.	Chief Financial Officer
			Opex	2013/2014 RFI register	Ensure that all request for information for 14/15 Audit are provided within specified timeframe	Achieved	Has responded 100 % to all RFI's issued	Chief Financial Officer
To increase the amount of revenue collected annually	To do data cleansing exercise in Lady Frere area	FVM - 6	R 200 000	Dordrecht and Indwe data cleansing completed	Planning of the data cleansing project	Achieved	business plan submitted	Director Budget and Treasury Office

To complete a supplementary valuation roll	FVM - 7	R 200 000	Valuation roll for 2014	Supplementary Valuation Roll (SV)	Liaise with building inspector on building plans approved and provide it to professional valour for inclusion in supplementary valuation roll	Liaise with building inspector on building plans approved and provide it to professional valour for inclusion in supplementary valuation roll	ACHIEVE D	Director Budget and Treasury Office
Improvement in revenue collection to 65%	FVM - 8			Revenue collection rate to improve to 65%	Implementation of the Credit Control and Debt Collection Policy	Implementation of the Credit Control and Debt Collection Policy	ACHIEVE D	Revenue collection reports submitted.
				Sebata system utilized for FMS	SCOA	Establishment of SCOA technical committee	ACHIEVE D	mSCOA implementation plan has been developed and approved by Council
To ensure there is an effective system of municipal governance in line with applicable legislation	Develop a responsive institutional plan for SCOA	To compile and implement SCOA implementation plan	FVM-9	R 400 000		Approval of SCOA implementation plan and of the SCOA Programme s		

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015

To perform reconciliation of payroll	FVM-10	12 Payroll reconciliations	Perform payroll reconciliations	ACHIEVE D	Director Budget and Treasury Office	The payroll reconciliations applicable to the period has been performed
To pay creditors within 30 days	FVM-11	14/15 AC reports	12 Creditors ageing reports (AC reports)	Payment of creditors within 30 days and creating of AC reports	Creditor's age analysis submitted. Creditors has been paid within 30 days of receipt of invoice by Emalahleni LM registry	Director Budget and Treasury Office
Enforce compliance to all steps of the expenditure process from SCM, line functions to payments	Opex	Opex	Opex	ACHIEVE D	2 Monthly Sect 71 Reports and 1 Quarterly Sect 52 Reports	2 Monthly Sect 71 Reports and 1 Quarterly Sect 52 Reports
To improve expenditure patterns and processes by June 2016						
To improve compliance and adherence to MFMA legislation	Review and implement budget related policies and procedures as they get updated	FVM-12	To perform monthly and quarterly MFMA required reports	8 Monthly, 1 half year and 4 Quarterly MFM reports	2 Monthly Sect 71 Reports and 1 Quarterly Sect 52 MFM reports	2 Monthly Sect 71 Reports and 1 Quarterly Sect 52 MFM reports

To compile 15/16 Adjustment budget	FVM-13	Opex	14/15 Adjustment budget	1 Adjustment to Council	Monitor monthly performance of both revenue and expenditure targets and provide Directors with report (PM13)	Monitor monthly performance of both revenue and expenditure targets and provide Directors with report (PM13)	Activities as per budget process plan	ACHIEVE D	Revenue and expenditure monitored and reported monthly and PM13 submitted to Directors	Director Budget and Treasury Office	
Development of final budget based issues listed from this strategic plan and IDP reviewed processes	To compile 2016/17 Budget	FVM-14	Opex	15/16 Adjustment budget	1 Budget for 2016/2017	Prepare budget process plan in August 2015 and submit to Council	Not Achieved	IDP and Budget process has been approved by Council	Director Budget and Treasury Office		
Development of a business plan to explore alternative sources of revenue	Number of business plans developed	FVM-15	Business Plan	Revenue enhancement strategy	Develop and submit 1 business plan developed for alternative sources of revenue	Follow up on business plan submitted for funding	Will finalise the development of business plan in the next quarter	The workload and compilation of AFS and external audit had an impact in achieving this target	Director Budget and Treasury Office		
Review and implement budget related policies and	To compile and maintain GRAP compliant fixed asset register for 2016/17	FVM-16	Opex	2015/16 Assets register	2016/17 GRAP compliant fixed asset register	Developed and maintain additions assets register	Prepare action plan for asset verification process	Achieved - Action plan has been developed	Director Budget and Treasury Office		

*MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015*

procedures as they get updated			

## **Section 14 - Municipal Manager's quality certification**

### **QUALITY CERTIFICATE**

I, Dr SW Vatala, the Municipal Manager of Emalahleni Municipality, hereby certifies that:

- the monthly budget statement;
- quarterly report on the implementation of the budget;
- mid-year budget and performance assessment;

For the month of December 2014 has been prepared in accordance with the Municipal Finance Management Act and the regulations made under

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT - JULY 2015 TO DECEMBER 2015

that Act.

Print Name: SITEMBELE WISEMAN VATALA

Municipal Manager of Emalahleni Municipality (EC136)

Signature:

Date:

23 JANUARY 2016

**ANNEXURE A**



**EMALAHLENI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**2015/2016**

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## **1. SDBIP SYNOPSIS/ FRAMEWORK**

### **1.1 PURPOSE OF THE SDBIP**

The Service Delivery and Budget Implementation Plan (SDBIP) is a detailed annual plan for implementing services using the approved budget for 2015/2016. This annual service delivery plan is based on the approved IDP and Budget. SDBIP serves as a contract between the municipality and the community on the services that the municipality commits to deliver over the twelve (12) months. It also helps to hold the municipality and its management accountable for the performance on the mentioned programmes and projects. In terms of Circular 13 of the Municipal Finance Management Act, the following should be included in the SDBIP of a municipality:

- I. Monthly projection of revenue to be collected for each source
- II. Monthly projections of expenditure (operating and capital) and revenue for each vote
- III. Quarterly projections of service delivery targets and performance indicators for each vote
- IV. Ward information for the delivery of a specific service

## MONTHLY PROJECTIONS OF REVENUE BY SOURCE

Description		Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework			
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	
R thousand																		
<b>Revenue by Vote</b>																		
Vote 1 - Executive and Council		512	512	512	512	512	512	512	512	512	512	512	512	512	6 140	6 422	6 708	
Vote 2 - Budget and Treasury		9 964	9 964	9 964	9 964	9 964	9 964	9 964	9 964	9 964	9 964	9 964	9 964	9 964	119 570	120 587	118 218	
Vote 3 - Corporate Services		0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	
Vote 4 - Community and Social Services		456	456	456	456	456	456	456	456	456	456	456	456	456	5 474	5 798	6 159	
Vote 5 - Economic Development Tourism and Agriculture		0	0	0	0	0	0	0	0	0	0	0	0	0	0	5	5	
Vote 6 - Infrastructure and Human Settlement		5 917	5 917	5 917	5 917	5 917	5 917	5 917	5 917	5 917	5 917	5 917	5 917	5 917	71 007	65 180	73 832	
<b>Total Revenue by Vote</b>		<b>16 850</b>	<b>16 850</b>	<b>16 850</b>	<b>16 850</b>	<b>16 850</b>	<b>16 850</b>	<b>16 850</b>	<b>16 850</b>	<b>16 850</b>	<b>16 850</b>	<b>16 850</b>	<b>16 850</b>	<b>16 850</b>	<b>202 197</b>	<b>197 993</b>	<b>204 922</b>	
<b>Expenditure by Vote to be appropriated</b>																		
Vote 1 - Executive and Council		2 866	2 866	2 866	2 866	2 866	2 866	2 866	2 866	2 866	2 866	2 866	2 866	2 866	34 389	36 040	36 400	
Vote 2 - Budget and Treasury		2 377	2 377	2 377	2 377	2 377	2 377	2 377	2 377	2 377	2 377	2 377	2 377	2 377	28 521	28 555	29 222	
Vote 3 - Corporate Services		1 532	1 532	1 532	1 532	1 532	1 532	1 532	1 532	1 532	1 532	1 532	1 532	1 532	18 382	19 265	19 457	
Vote 4 - Community and Social Services		1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	23 453	23 159	23 331	
Vote 5 - Economic Development Tourism and Agriculture		543	543	543	543	543	543	543	543	543	543	543	543	543	6 514	6 145	6 207	
Vote 6 - Infrastructure and Human Settlement		7 479	7 479	7 479	7 479	7 479	7 479	7 479	7 479	7 479	7 479	7 479	7 479	7 479	89 743	83 345	89 100	
<b>Total Expenditure by Vote</b>		<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>201 002</b>	<b>196 509</b>	<b>203 777</b>	
<b>Surplus/(Deficit) before assoc.c.</b>		100	100	100	100	100	100	100	100	100	100	100	100	100	100	1 195	1 484	1 146
Taxation															—	—	—	
Attributable to minorities															—	—	—	
Share of surplus/(deficit) of associate															—	—	—	
<b>Surplus/(Deficit)</b>		<b>1</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>1 195</b>	<b>1 484</b>	<b>1 146</b>	

**EC136 Emalahleni (EC) - Supporting Table S425 Budgeted monthly revenue and expenditure**

Description	Ref	Budget Year 2015/16											Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand																
<b>Revenue By Source</b>																
Property rates		238	238	238	238	238	238	238	238	238	238	238	238	2851	3 066	3 325
Service charges - electricity revenue	1124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	13 483	14 446	16 314
Service charges - refuse revenue	211	211	211	211	211	211	211	211	211	211	211	211	211	2 533	2 728	2 969
Rental of facilities and equipment	53	53	53	53	53	53	53	53	53	53	53	53	53	633	660	675
Interest earned - external investments	182	182	182	182	182	182	182	182	182	182	182	182	182	2 186	2 271	2 271
Interest earned - outstanding debtors	223	223	223	223	223	223	223	223	223	223	223	223	223	2 681	2 868	3 066
Fines	10	10	10	10	10	10	10	10	10	10	10	10	10	10	119	123
Licences and permits	128	128	128	128	128	128	128	128	128	128	128	128	128	1 532	1 542	1 542
Agency services	112	112	112	112	112	112	112	112	112	112	112	112	112	1 345	1 345	1 345
Transfers recognised - operational	11 979	11 979	11 979	11 979	11 979	11 979	11 979	11 979	11 979	11 979	11 979	11 979	11 979	143 753	137 726	140 390
Other revenue	(161)	(161)	(161)	(161)	(161)	(161)	(161)	(161)	(161)	(161)	(161)	(161)	(161)	2 239	467	498
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>14 098</b>	<b>14 098</b>	<b>14 098</b>	<b>14 098</b>	<b>14 098</b>	<b>14 098</b>	<b>14 098</b>	<b>14 098</b>	<b>14 098</b>	<b>14 098</b>	<b>14 098</b>	<b>14 098</b>	<b>14 098</b>	<b>16 498</b>	<b>171 519</b>	<b>171 519</b>
<b>Expenditure By Type</b>																
Employee related costs	4 934	4 934	4 934	4 934	4 934	4 934	4 934	4 934	4 934	4 934	4 934	4 934	4 934	59 207	62 048	62 669
Remuneration of councillors	895	895	895	895	895	895	895	895	895	895	895	895	895	10 739	11 255	11 367
Debt impairment	108	108	108	108	108	108	108	108	108	108	108	108	108	1 300	1 362	1 376
Depreciation & asset impairment	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	24 503	25 679	25 935
Finance charges	61	61	61	61	61	61	61	61	61	61	61	61	61	730	821	829
Bulk purchases	1 503	1 503	1 503	1 503	1 503	1 503	1 503	1 503	1 503	1 503	1 503	1 503	1 503	18 040	18 906	19 095
Contracted services	361	361	361	361	361	361	361	361	361	361	361	361	361	4 327	4 535	4 580
Transfers and grants	2 366	2 366	2 366	2 366	2 366	2 366	2 366	2 366	2 366	2 366	2 366	2 366	2 366	28 390	19 661	25 161
Other expenditure	4 481	4 481	4 481	4 481	4 481	4 481	4 481	4 481	4 481	4 481	4 481	4 481	4 481	53 767	52 242	52 764
<b>Total Expenditure</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>16 750</b>	<b>201 002</b>	<b>196 509</b>	<b>203 777</b>
<b>Surplus/(Deficit)</b>	<b>(2 652)</b>	<b>(2 652)</b>	<b>(2 652)</b>	<b>(2 652)</b>	<b>(2 652)</b>	<b>(2 652)</b>	<b>(2 652)</b>	<b>(2 652)</b>	<b>(2 652)</b>	<b>(2 652)</b>	<b>(2 652)</b>	<b>(2 652)</b>	<b>(2 652)</b>	<b>(29 420)</b>	<b>(30 246)</b>	<b>(32 258)</b>
Transfers recognised - capital	2 551	2 551	2 551	2 551	2 551	2 551	2 551	2 551	2 551	2 551	2 551	2 551	2 551	30 615	31 730	33 404
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>2 300</b>	<b>1 195</b>	<b>1 146</b>
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/(deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>2 300</b>	<b>1 195</b>	<b>1 146</b>

EC136 Emalahleni (EC) - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

**EC136 Emalahleni (EC) - Supporting Table SA36 Detailed capital budget**

Municipal/Vote/Capital project Ref	Program/Project description	Project number	DP Goal code	Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS coordinates	Total Project Estimate	Prior year outcomes	2015/16 Medium Term Revenue & Expenditure Framework			Project information
										2014/15	Budget Year	Budget Year	Ward
R thousand								2015/16	2016/17	2017/18			New location renewal
<b>Parent municipality:</b>													
List all capital projects grouped by Municipal/Vote													
IPED	MIG: Erection of Hwaler Staff's Lady Fare	1624172	Yes	Other Assets	Other			192	-	-	-	-	-
IPED	Roller	3000000	Yes	Other assets	General Vehicles			-	-	3000	-	-	-
IPED	MIG : LED Ida Commercial Farms Road	1550000	Yes	Infrastructure - Other	Other			-	-	-	-	-	-
IPED	MIG : Shearing shed	1660000	Yes	Other Assets	Other			-	-	1194	1758	-	-
IPED	MIG : LED IRRIGATION SCHEME BEGU AND MCWANGELE		Yes	Infrastructure - Sanitation	Sewerage purification			-	-	-	-	-	-
Infrastructure and Human Settlement													
Infrastructure and Human Settlement	MIG : Construction from R392 to Fani Village	5900000	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges			2931	-	-	-	-	-
Infrastructure and Human Settlement	MIG : Dukhatole to Mmangweni	5900000	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges			4171	721	-	-	-	-
Infrastructure and Human Settlement	MIG : Ntinga to Njombela	5900000	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges			4728	-	-	-	-	-
Infrastructure and Human Settlement	MIG : Gudlume via Thaleni	4906450	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges			-	-	-	-	-	-
Infrastructure and Human Settlement	MIG : Bankies Access Road	3510000	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges			-	-	3310	-	-	-
Infrastructure and Human Settlement	MIG : Main L1/F to Zakhle Phase 2	631244	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges			-	-	631	7700	-	-
Infrastructure and Human Settlement	MIG : Ngule Access Road	3281400	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges			-	-	-	3993	-	-
Infrastructure and Human Settlement	MIG : Construction of Rwanzana Access Road	6510000	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges			-	-	-	-	280	-
Infrastructure and Human Settlement	MIG : Construction of Diamini Access Road & Low Level Bridge	5401000	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges			-	-	1552	-	-	-
Infrastructure and Human Settlement	MIG : Qoboshane Bridge	15201710	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges			-	-	471	-	-	-

Infrastructure and Human Settlement	MIG : Mhlanga access road	2 168 000	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	409	3 319
Infrastructure and Human Settlement	MIG : Surfacing of Dordrecht Internal roads Phase	2 016 000	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	-	7 387
Infrastructure and Human Settlement	MIG : Surfacing of Indwe Internal roads Phase	6 200 000	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	-	4 926
Infrastructure and Human Settlement	MIG : Surfacing of Lady Fere Internal Roads	4 000 000	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	-	3 500
Infrastructure and Human Settlement	MIG : Rehabilitation of Streetlights in Lady Fere, Indwe & DDX	13 000 000	Yes	Infrastructure - Electricity	Street Lighting	-	6 393
Infrastructure and Human Settlement	MIG : Emarwaybeni to Bongo Access Roads	2 500 000	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	-	4 500
Infrastructure and Human Settlement	Bomgolwethu High Mast Lights	4 330 000	Yes	Infrastructure - Electricity	Street Lighting	-	4 055
Infrastructure and Human Settlement	Caicatu Ext. Access Road	5 381	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	-	3 723
Infrastructure and Human Settlement	Indwe, Lady Fere and Dordrecht Paving	9 149 504	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	-	1 000
Infrastructure and Human Settlement	Biangwe Access Road	500 000	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	-	5 000
Infrastructure and Human Settlement	Manyangaza Access Road	2 000 000	Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	-	6 500
Community and Social Services	MIG : Traffic Testing Station Lady Fere	1 500 000	Yes	Community	Civic Land and Buildings	1 275	4 319
Community and Social Services	MIG : Renovation and Upgrade Frete Stadium Phase 1	1 500 000	Yes	Other Assets	Sportsfields & stadia	4 333	416
Community and Social Services	MIG : Renovation and Upgrade Frete Stadium Phase 2	1 500 000	Yes	Other Assets	Sportsfields & stadia	-	-
Community and Social Services	MIG : Renovation and Upgrade Dordrecht	1 500 000	Yes	Other Assets	Sportsfields & stadia	-	4 397
Community and Social Services	MIG : Dev of Landfill Site Lady Fere	1 500 000	Yes	Other Assets	Civic Land and Buildings	3 970	2 900
Community and Social Services	MIG : Upgrading of Cemeteries in ward 4;14 & 16	1 500 000	Yes	Community	Cemeteries	135	600
Community and Social Services	MIG : Community Hall Ward 17	1 364 050	Yes	Community	Community halls	638	3 423
Community and Social Services	MIG : Community Hall Ward 5	1 400 000	Yes	Community	Community halls	-	3 764
Community and Social Services	MIG : Community Hall Ward 3	1 450 000	Yes	Community	Community halls	-	4 632
Community and Social Services	MIG : Community Hall Ward 10	1 400 000	Yes	Community	Community halls	-	3 784
Community and Social Services	MIG : Community Hall Ward 1	1 450 000	Yes	Community	Community halls	-	-
Community and Social Services	MIG : Park Development Dordrecht/Indwe	1 450 000	Yes	Community	Parks & gardens	-	1 607
Community and Social Services	Renovations to Harry Gwala Hall	1 450 000	Yes	Community	Community halls	607	-
Community and Social Services	Park Homes & Containers	1 450 000	Yes	Other Assets	Other Buildings	100	-
Community and Social Services	Construction of Pounds	1 450 000	Yes	Community	Other	931	-
Computers	Furniture and office equipment	1 450 000	Yes	Other Assets	Computers - hardware/equipment	47	70
Computers	Plant and equipment	1 450 000	Yes	Other Assets	Plant & equipment	5 841	70
Computers	Furniture and office equipment	1 450 000	Yes	Other Assets	Furniture and other office equipment	18	70
SCOA Implementation Project	SCOA Implementation Project	1 450 000	Yes	Other	Other	133	1 194
Indwe Cemetery	Indwe Cemetery	1 450 000	Yes	Other Assets	Plant & equipment	-	-
Lady Fere park	Lady Fere park	1 450 000	Yes	Other Assets	Plant & equipment	-	-
PAVING BLOCK MACHINE, SLAB BASE	PAVING BLOCK MACHINE, SLAB BASE	1 450 000	Yes	Other Assets	Plant & equipment	59	-
IPED	Trailer caging	1 450 000	Yes	Other Assets	Plant & equipment	-	200
Community and Social Services	Community and Social Services	1 450 000	-	-	-	-	-
Community and Social Services	Community and Social Services	1 450 000	-	-	-	-	-
IPED	Community and Social Services	1 450 000	-	-	-	-	-

Community and Social Services	Traffic signage	Plant & equipment	Plant & equipment	300	-
Community and Social Services	Lady Frey workshop shelter	Plant & equipment	Plant & equipment	400	-
IPED	IRRIGATION SCHEME	Plant & equipment	Plant & equipment	400	-
IPED	Stock Pen Auction	Other	Other	370	-
IPED	Computers	Computers - hardware/equipment	Computers - hardware/equipment	30	35
IPED	Dipping tanks	Other	Other	1200	-
Corporate Services	Vehicles	General vehicles	General vehicles	900	1100
Corporate Services	Computers	Computers - hardware/equipment	Computers - hardware/equipment	298	50
Corporate Services	Software	Computers - hardware/equipment	Furniture and other office equipment	100	-
Corporate Services	Furniture and office equipment	Furniture and other office equipment	62	60	
Budget and Treasury	Software and Server Room Security	Computers - hardware/equipment	Computers - hardware/equipment	140	160
Budget and Treasury	Computers	Computers - hardware/equipment	96	150	
Budget and Treasury	Backup generators	Computers - hardware/equipment	Computers - hardware/equipment	50	150
Budget and Treasury	Furniture and office equipment	Plant & equipment	Plant & equipment	101	12
Budget and Treasury	ASSET: FIN BUILDING RENOVATION	Furniture and other office equipment	Furniture and other office equipment	330	50
Community and Social Services	Computers	Buildings	Furniture and other office equipment	24	70
Community and Social Services	Fencing Landfill Site (CH District, Mun)	Computers - hardware/equipment	Computers - hardware/equipment	264	-
Community and Social Services	Furniture and office equipment	Waste Management	Waste Management	52	50
Community and Social Services	Refuse Truck phase 1	Furniture and other office equipment	Furniture and other office equipment	60	70
Community and Social Services	Vehicles	Specialised vehicles - Refuse	Specialised vehicles - Refuse	114	60
Community and Social Services	Guard House	General vehicles	General vehicles	260	-
Community and Social Services	Skip Bins	Civic Land and Buildings	Civic Land and Buildings	100	-
Community and Social Services	Construction of Pound	Plant & equipment	Plant & equipment	60	-
Community and Social Services	Construction of Park in Dodrecht/Indwe	Community	Community	281	49
Community and Social Services	Construction of Park in Lady Frey	Community	Community	300	1607
Community and Social Services	Furniture and Equipment	Heritage Assets	Heritage Assets	124	70
Community and Social Services	Policing Equipment	Other	Other	49	-
Community and Social Services	Computers	Plant & equipment	Plant & equipment	200	-
Executive and Council	Furniture and office equipment	Other Assets	Other Assets	18	30
Executive and Council	Building New Offices Phase 2	Computers - hardware/equipment	Computers - hardware/equipment	30	40
Executive and Council	Computers	Furniture and other office equipment	Furniture and other office equipment	52	40
Executive and Council	Furniture and office equipment	Civic Land and Buildings	Civic Land and Buildings	501	60
Executive and Council	Computers	Computers - hardware/equipment	Computers - hardware/equipment	62	60
Executive and Council	Furniture and office equipment	Furniture and other office equipment	Furniture and other office equipment	176	120
Executive and Council	Computers	Plant & equipment	Plant & equipment	173	80
Executive and Council	CAPITAL: PUBLIC PARTICIPATION EQUIPMENT	Other Assets	Furniture and other office equipment	12	50
Executive and Council		Other Assets	Furniture and other office equipment	-	-
Parent Capital expenditure	1			37 101	41 071
Total Capital expenditure				37 101	42 515
					36 716
					35 399

## SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN LINK TO BUDGET